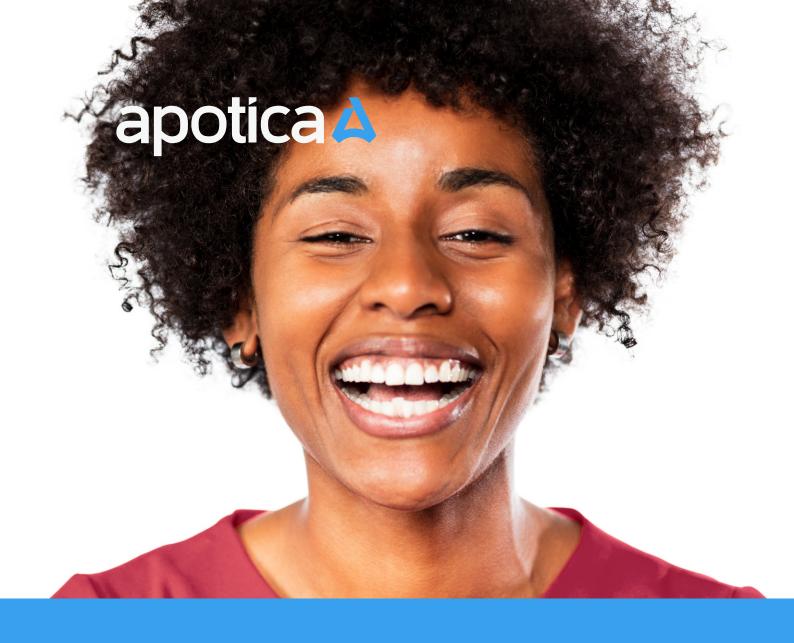


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WHAT WE DO

ADVOCACY - Lobbying activity at industry, regional, national and international level

INFLUENCE - The opportunity to join interests groups and have a direct input into policy recommendations on a wide range of business issues

KNOWLEDGE - Unique insights into market trends and detailed sectoral analysis

REGIONAL SUPPORT - Support from our regional offices including local networking events

BRIEFINGS - Series of up-to-date briefings from the GEA team on key business issues including HR/IR best practices

NETWORKING - National events that promote great networking opportunities, national and international business contacts across all GEA sectors

HR/IR SERVICES - Support with employee relations, industrial relations and HR policies and procedures

TRAINING & SKILLS DEVELOPMENT - Access to wide variety of training and development programmes across all industries

Adepa







VISION

"To be the leading advocate of employers interests and industrial harmony."

MISSION

"To proactively promote the interests of employers in a competitive business environment through advocacy, consultancy, quality service and industrial harmony"

CORE VALUES

Integrity | Professionalism | Trust

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STATEMENT BY THE GEA PRESIDENT

MR. DAN ACHEAMPONG PRESIDENT CEO. VALCO



It is with great pleasure that I welcome all our cherished members to the 59th Annual

General Meeting (AGM) of the Association. Let me express my appreciation to the Executive Committee and all Council members for their cooperation, support and collaboration towards the effective oversight and steering of the affairs of GEA during the past year in the face of all odds and challenges facing the Association. It is my confident expectation that we shall continue to work together to improve upon the activities of GEA towards the achievement of our common objective of enhancing the climate for doing business in the country.

I am very pleased to report that the GEA Office Building project is at an advanced stage of completion, thanks to the significant contributions by members through the payment of an annual special levy in the past years. We have reached a critical point where funding is needed to provide excellent facilities in the building befitting the status of GEA as the Employers' Organisation of choice. Let me be quick to also add that a fully-completed edifice as we envisage it to be, will significantly enhance its commercial appeal for rentals, move GEA activities to another level altogether, as well as provide a top-notch facility for members who may want to do business in the building. I therefore, passionately urge members to continue to assist our Great Association to complete the construction works in the next couple of months.

It is obvious that one of the paramount needs of Employers is a conducive environment for doing business in the country. Ghana has made substantial progress in the World Bank Ease of Doing Business Report rankings over the past years. In 2018, the country ranked 120 out of 190 countries while in 2019, the ranking improved to 114. The reasons cited for the improvement in the rankings included the digitalization of infrastructure, reduction in the number of days to register or start a business and access to electricity. While these rankings boost Ghana's investment image, Employers continue to

face many challenges. These include high cost of capital, high forex rates, inadequate supply of key development-oriented talents and skills-mix, influx of counterfeit goods on the Ghanaian market, among others. I firmly believe that through constructive engagements between Government, Employers, Business Associations and other stakeholders, we can collectively work together to achieve our common objective of reducing the cost of doing business in the country.

May I now turn attention to the Africa Continental Free Trade Area Agreement (AfCFTA) which was adopted by the African Union (AU) recently. Ghana has graciously received approval by the AU to host the AfCFTA Secretariat and we need to commend the Government for this. The benefits to the continent in general and Ghana in particular, are enormous. As Employers, we therefore need to proactively position ourselves and work with the relevant Stakeholders to come up with coherent national strategies to ensure that our businesses have the requisite capacity to take advantage of the huge market this development presents. This way, we can then offer the needed goods and services in which Ghana has competitive advantage. In this regard, as Employers, we urge Government to use the lessons learnt from its membership of, and commitments to, the different regional and global trade blocs and Organisations such as ECOWAS, Economic Partnership Agreement (EPA), and World Trade Organisation (WTO) in order to reap maximum benefits from the AfCFTA. Employers are ready to partner Government to make this a reality.

We know Ghana is striving to attract both local and foreign investments to undertake transformational projects in order to create jobs and bring sustainable development to our nation. The need for industrial peace at both the national and enterprise levels cannot therefore, be over emphasized.



Indeed, industrial harmony among social partners is a pre-requisite for higher productivity, sustainability of enterprises and business growth. It is therefore, important that we deepen dialogue, negotiations and consultations among Employers, Labour and Government in order to ensure peace on the industrial front.

To this end, I am pleased to report that April 18, 2019, marked a significant milestone in the relationships among the Social Partners of Government, Employers and Organized Labour. This was the day on which the Social Partners executed a Memorandum of Understanding for the establishment of a Social Partnership Council, a body created to serve as a platform for dialogue to build consensus on issues of national importance, especially in the areas of macroeconomic stability, job creation, private sector development among others, following Ghana's recent exit from the IMF Program.

For the GEA, sustained macroeconomic stability for inclusive growth and development is absolutely necessary in Ghana's quest to rapidly transform her economy. It therefore, stands to reason that all stakeholders work together with Government in mutual trust and confidence, to make this happen through inputs into the broader macroeconomic and social policy decision-making. GEA is confident that working together, we will witness a stable and predictable economy where businesses can plan effectively and forecast movements in key economic variables with a reasonable degree of accuracy. This will no doubt, enhance sustainable growth of businesses as well as their job- and wealth- creation capabilities.

The Association has always believed in the nation's capacity to be self-sustaining, given our rich human and natural resource endowment. Effectively harnessing these critical resources, is a clear path to sustainable economic development. Therefore, organizing ourselves on the back of the Social Partnership Council as one of the key vehicles to building a "Ghana Beyond Aid", is a justifiable and laudable objective and, Government can count on the GEA in our collective quest to achieve this goal.

May I take this opportunity to entreat all members of our Great Association to work together for the growth and success of GEA as the audible voice of Employers. We must eschew apathy, indifference and renew our commitment to the ideals of the Association. In unison, let us pursue a path that propels us all to advocate for a conducive business environment that engenders growth and national prosperity.

I would like to thank all members for the continuous support for the activities of GEA. I am of the firm belief that through singleness of purpose, we can build a vibrant Organisation that can adequately promote and keep our businesses on a path of sustainable progress and prosperity.

God bless us all, bless our businesses, and bless our Homeland Ghana.



P. O. Box - KS 17835, Kumasi Tel: 020 011 1733 0577 700 255



PRINCIPAL OFFICERS



- 01. MR. DAN ACHEAMPONG PRESIDENT CEO, VALCO
- 1ST VICE PRESIDENT EXECUTIVE CHAIRMAN - CDH GROUP
- 03. MRS. VICTORIA HAJAR 2ND VICE PRESIDENT MD, BINEY MEDICAL CENTRE
- 02. MR. EMMANUEL ADU-SARKODEE 04. DR. ABOASU AMPONSAH-KODUA TREASURER MD - ASPEE PHARMACEUTICAL LTD.
- 05. MR. ALEX FRIMPONG CEO, GEA



CHIEF EXECUTIVE OFFICER'S REPORT

MR. ALEX FRIMPONG



I hereby present the Annual Report and Financial Statements of the Association for the year ended 2018. The year was a difficult one for many members

especially regarding the environment for doing business with particular reference to the high cost of capital and the depreciation of the cedi to the major currencies. Local businesses had to contend with the influx of cheap, substandard products on the Ghanaian market which is taking a heavy toll on their competitiveness. The challenges not withstanding members continue to keep faith with GEA. The payment of annual subscription and the special levy for the building project has been very encouraging. Also, the patronage of GEA open/in-house training and development programmes were equally high. We thank members for the confidence reposed in the Association and urge a deeper collaboration in the ensuing years.

LEADERSHIP CHANGES

New leaders were elected by the GEA Council during the 58th AGM in accordance with the Rules and Constitution of the GEA. Council elected Mr. Dan Acheampong, Chief Executive Officer, Volta Aluminium Company Ltd (VALCO) as the President of GEA for a two-year period. Until his election he was the 1st Vice President. He succeeded Mr. Terence Darko who led the Association for a period of eight years. On behalf of the GEA members, leadership and staff, I would like to sincerely thank Mr. Darko for his effective leadership and significant achievements during his tenure at the helm.

Council also elected Mr. Emmanuel Adu-Sarkodee, Executive Chairman of the CDH Group as 1st Vice President, Mrs. Victoria Hajar, Managing Director of Biney Medical Centre as 2nd Vice President and Dr. Aboasu Amponsah Kodua, Managing Director, Aspee Pharmaceuticals Ltd as Treasurer. Let me express my appreciation to the new leadership for their willingness to assume such important roles to steer the affairs of GEA for a two-year period.

INDUSTRIAL RELATIONS CLIMATE

The general industrial relations climate was peaceful owing largely to the effective tripartite oversight through consultations, dialogue and negotiations to resolve issues and challenges in a timely fashion in order to avert potential industrial action or unrest in the country. The above

notwithstanding, individual complaints reported to the National Labour Commission (NLC) continue to rise. The bulk of the complaints were in the areas of summary dismissal and alleged unfair termination of employment of workers by their employers. Through a careful scrutiny of the complaints we have designed training seminars for members aimed at helping to ensure full compliance with the laws, procedures and practices in lawful end to an employment relationship.

INTERNATIONAL RELATIONS

GEA entered into a collaboration with the Confederation of Norwegian Enterprise (NHO) as part of efforts to improve its international relations with sister employers organisations in other parts of the world. The GEA/NHO collaboration revolves around three main thematic areas namely, Organisational Development of the GEA; Enhancing Social Dialogue in Ghana and the Female Future Programme which is meant to build the capacity of women in the corporate world to assume leadership roles and Board postitions.

Also, GEA deepened its long ties with the Dutch Employers Coorperation Programme(DECP) by pursuing a host of activities, the principal of which is the development of a Business Agenda for GEA 2020-2022, preparation of a Strategic Plan as well as staff training on effective service delivery. Let me thank both NHO and DECP for the collaboration aimed at enhancing the image, capacity and credibility of GEA to serve members better.

I have a conviction that we can achieve results in service delivery to employers. GEA has the capacity and structures to implement its plans that engenders human capital development, corporate prosperity and industrial peace in the country. On behalf of the staff we are grateful to the leadership, Council and entire members for their support and cooperation over the years.

Some of the major activities are highlighted in the ensuing pages.

TANK CLEANING

BIDI GROUP is the first company licensed by the National Petroleum Authority to clean fuel storage tanks using a state of the art technology for cleaning tanks in a relatively short period of time. The technology involves a three hundred and sixty degrees high pressure cleaning of the storage tanks to dislodge all contaminants. The existing fuel in the tank is concurrently polished through a filtration system and the cleaned tank treated with a biocide to prevent the buildup of microbes and other contaminants.



dirty fuel causes equipment breakdown

A cleaning report and certificate would be issued to the client and copies sent to the National Petroleum Authority. Copies are also posted on our website.

BENEFITS OF TANK CLEANING

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<u>TANK INSPECTOR App</u> from the Google Play Store.

https://play.google.com/store/apps/details?id=com.alcoder.BidiMobile&hl=en





TANK CALIBRATION

Tanks are used as measuring equipment for trading petrochemical products. However, reliance on the nominal volume of tanks from drawings mostly result in error which translates into huge sums of money over time.

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WHY CALIBRATE A FUEL TANK

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- Modifications on Tank
- Modifications on dip stick
- To always ensure accurate stock levels
- Relocation of tank
- Possible tilt of the tank
- Material settlement/Deposit over time
- To comply with NPA requirements
- Integrity, Accuracy and Responsibility is our Hallmark

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OF EXCELLENCE IN
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CORROSION
MITIGATION











1. INDUSTRIAL RELATIONS

The industrial relations environment was generally peaceful during the period. The maintenance of such environment is critical to the development of Ghana's labour market, investment attraction and also enterprise productivity and profitability. It is therefore important that social partners continue to dialogue to build consensus on matters of mutual interest. Key issues that engaged the attention of the GEA were the following:

A. DETERMINATION OF THE 2019 NATIONAL DAILY MINIMUM WAGE (NDMW)

The National Tripartite Committee (NTC) held a meeting on Thursday, 26th July, 2018 to conclude negotiations on the 2019 National Daily Minimum Wage (NDMW). The NTC agreed that the NDMW

be increased by 10%, that is from GH¢9.68 to Gh¢10.65, effective 1st lanuary, 2019.

The NTC, in a communiqué, issued and signed by Hon Ignatius Baffour Awuah, Minister of Employment and Labour Relations, for Government, Mr. Terence R. Darko President of GEA for Employers and Dr. Yaw Baah, Secretary General of TUC, Ghana on behalf of Organized Labour, directed that any establishment, institution or organization whose daily minimum wage was below the new national daily minimum wage should adjust its wages upward.

The communiqué also recommended that the NDMW should be tax exempt and further reiterated its commitment to the improvement of incomes and productivity in both the public and private sectors of the Ghanaian economy.

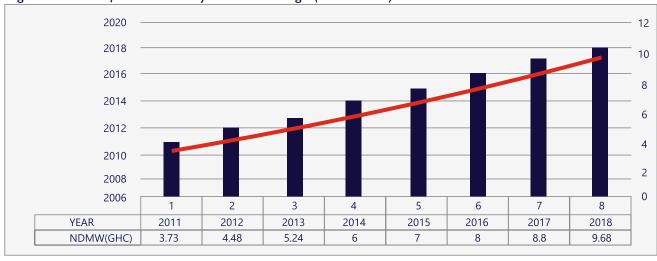
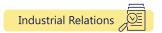


Figure 1: Trend of National Daily Minimum Wage (2011-2018)

Sources: Ministry of Employment & Labour Relations (MELR)





B) INTERESTS GROUP MEETINGS

GEA organized and facilitated meetings of the various interests' groups of the Association to keep members informed on social and labour issues, activities of the Association and also discuss issues and challenges affecting their various sectors. Some key issues and recommendations raised from these meetings are summarized as follows:

I. ENERGY / UTILITIES

- Interruptions in electricity supply at certain areas of the country affecting equipment and enterprise activities
- High tariffs on water negatively affects businesses
- Cost of fuel and gas in the country still high
- Government must consider subsidizing electricity supply to health facilities
- The need to review the cost of fuel downwards to ease cost of business
- Diversification of energy sources to ensure sustainable supply
- Rising cost of crude oil affects local pricing system

II. MACROECONOMIC ISSUES

- Taxation policy must be transparent
- Commercial banks must be encouraged to review interest rates downwards
- GRA must intensify tax education
- Unstable exchange rate regime affecting businesses
- Tax system has been high and regressive hence the need for review
- Difficulties in accessing personal tax reliefs
- Infrastructural deficits must be restored to promote business efficiency

III. NATIONAL HEALTH INSURANCE SCHEME

- Open discrimination at NHIS accredited facilities
- Most health facilities are refusing to accept NHIS cards for treatment
- The current drugs list must be reviewed to accommodate other essential drugs
- Funding gap must be addressed to stabilize the scheme
- Payment to service providers must be prompt, to avoid delays in the system
- The need to review the scheme to make it more viable
- NHIA needs to step up public education for better appreciation of the scheme

IV. INDUSTRIAL RELATIONS ISSUES

- The National Labour Commission (NLC) must step up its work to reduce delay of cases
- The NLC must be fully equipped to function well
- The need for trade unions to cooperate with businesses to enhance productivity
- Labour-management relations must be deepened through constant engagements
- The need to build the capacity of staff from the NLC to deliver efficiently
- Demands by Labour unions must reflect on business viability and ability to pay
- Businesses must liaise with GEA on Collective Agreement and wages review

V. OTHER BUSINESS CONCERNS

- Issues about illicit trade and counterfeiting are affecting business fortunes.
- Waste management must be a prime focus of government
- There must be revision on tax levels to promote business sustainability.
- Effects of water pollution is affecting regular supply of potable water
- Government must equip Technical Universities to enable them function well
- Government must support the technical universities on the competency-based training



Some members participating in the manufacturing interests group meeting



C) SETTLEMENT OF INDUSTRIAL DISPUTES

One of the prime responsibilities of GEA is to promote industrial peace among its membership. To this end, GEA offered a wide range of training services to members to build their capacity in the resolution of grievances and disputes at the workplace. Despite this dispute prevention role, a total number of 844 complaints were reported by aggrieved workers, unions and employers at the National Labour Commission (NLC). The complaints can be grouped as follows:

- Unfair termination
- Summary dismissal
- Unpaid salaries
- Redundancies
- End of service benefits/retirement
- Workmen's compensation

The table below gives a summary of the complaints reported at the Commission between 2011 and 2018.

i ne table	The table below gives a summary of the complaints reported at the Commission between 2011 and 2018.							
NATIONAL LABOUR COMMISSION (NLC)								
COMPLAINTS STATISTICS (2011-2018)								
Nature of Complaints								
Year	Summary dismissal	Unfair Termination	Retirement/end of service benefits	Unpaid Salaries	Workmen's Compensation	Redundancy/lay -off/severance pay	others	Total cases recorded
2011	143	198	28	59	9	50	171	658
2012	127	210	6	32	27	31	218	651
2013	149	196	5	18	26	74	198	666
2014	116	151	33	34	22	74	157	587
2015	141	212	9	49	21	2	158	592
2016	108	221	13	93	6	55	167	663
2017	140	247	27	72	3	67	149	705
2018	192	222	8	139	4	88	191	844
Total	III6	1657	129	496	II8	441	1409	5366

Source: National Labour Commission (NLC)

The statistics above clearly reflect major challenges with the discharge of workers through summary dismissal, unfair termination, and redundancy. GEA in collaboration with the NLC shall educate and sensitize employers to ensure full compliance with the law during separations.

D) INDUSTRIAL RELATIONS SERVICE DELIVERY

Given the increasing statistics on labour-related complaints at the Commission, GEA assisted members of the Association on various services to help promote business sustainability and cordiality at their workplaces. The following are some industrial relations services which were rendered to members:





TYPE OF SERVICE	NUMBER OF MEMBERS SERVED
Collective Agreement Negotiation & Review	33
Wage/Salary Negotiations & Review	52
Unionization of Staff	21
Redundancy/Staff rationalization Matters	38
Representation/Support at the National Labour Commission	on 19
Advice on General Industrial Relations/HR Matters	625
Total number of services rendered	788

E) GEA PUBLICATIONS

In furtherance of GEA's objective to keeping members informed and updated on relevant business issues, laws as well as best HR/IR practices, a number of publications were made and circulated to members as follows:

NAME OF PUBLICATION	NO. OF EDITIONS PUBLISHED IN 2018
Weekly Industrial Relations News	44
The Employer	
Socioeconomic Outlook	4
Total	59

F) GEA-IPMA DIPLOMA IN INDUSTRIAL RELATIONS

GEA collaborated with the International Professional Manager's Association (IPMA)- UK to organize its first country programme in Industrial Relations. The first batch of students was admitted in April, 2018. The programme seeks to acquaint HR/IR practitioners with the requisite skill for Collective Bargaining, enhance their understanding on dispute settlement, as well as best industrial relations practices. It also offers prospective students the opportunity to become fully qualified, certified and acknowledged international Professional Manager, an international professional certificate.



Students of the GEA-IPMA Diploma in Industrial Relations - 2018

Fortune

Classic

Vietnam Jasmine Rice





2. HUMAN RESOURCE DEVELOPMENT

As part of GEA's efforts to continue to develop the human capital base of its cherished members and nonmembers, the Association worked together with members to address current and emerging business issues and challenges. A number of training activities were therefore organized in order to develop a competitive workforce with requisite knowledge, skills and attitude that will meet the needs of the world of work.

Some of the activities carried out were:

A) OPEN/IN-HOUSE SEMINARS

A total of forty-six (46) seminars were organized during the period. These comprised twenty-eight (28) In-House and eighteen (18) Open House. The training programmes focused on topics such as:

- Understanding the Labour Laws of Ghana
- Managing Casuals and Fixed-term contract staff
- Managing Working Hours and Overtime in Ghana

Figure 2: Comparison of Open and In-house seminars (2010-2018)

- Workplace Disciplinary investigation
- Performance Management & Appraisal Skills
- Building & Managing Employee Relations
- Managing Occupational Safety & Health
- Exceptional Customer Care
- Workmen Compensation
- Collective Agreements
- Planning My Future
- Leave & Absenteeism

70 60 50 40 30

20 10 2010 2011 2012 2013 2014 2015 2016 2017 2018 15 14 16 18 Open house 13 11 22 14 18 51 47 21 Π 12 20 29 26 28 60 46

Source: Ghana Employers' Association Database



Participants at the training on "Leave and absenteeism: Effective control"



Participants at the training on "Managing casuals and Fixed term contract staff"



Participants at the training on "Managing working hours and overtime"



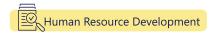
4TH WOMEN IN HR CONFERENCE

The 4th edition of GEA's Women in HR Conference was held from 23-24 May, 2018 and brought together about 100 HR female practitioners to learn and exchange ideas on critical issues affecting their work. The conference equipped participants with the right inputs to be able to make informed decisions concerning their career.

GEA in 2015 instituted this annual event for female HR professionals to provide a platform for them to share experiences and practices that will help them enhance their career prospects, optimize their professional potential, advance in the corporate world, and improve upon their productivity at the workplace. Ms. Christiana Olaoye, MD/CEO of Energy Commercial Bank was the Guest of Honour at the conference.



Ms. Christiana Olaoye, MD/CEO of Energy Commercial Bank giving her keynote address at the conference





Rev. Dr. Joyce Aryee, Founder & Executive Director of Salt & Light Ministries addressing the participants



Ms. Irene Asare, HR & Business Services Director at Tullow Ghana Limited, addressing the participants of the conference



A Panel at the conference, spearheading discussions on how to maximise the strategic role of HR for organization growth and effectiveness



Participants at the 4th Women in HR Conference



C) GEATOP TEN TRAINERS

In recognition of members who continue to patronize GEA training and development programmes, GEA awarded 10 organisations who continue to develop and invest in its most important assests. The following organisations were identified as having trained the highest number of employees at GEA seminars which were mostly conducted in-house:

NO.	NAME OF ORGANISATION	NO. OF EMPLOYEES SPONSORED
Ι.	Modec Ghana Limited	207
2.	Forestry Commission	206
3.	Olam Ghana Limited	101
4.	Ghana Ports & Harbours Authority	82
5.	University of Cape Coast	34
6.	Bank of Ghana	34
7.	Wilmar Africa Limited	30
8.	GHACEM Limited	28
9.	SSNIT	24
10.	Bidi Group	20



Ms. Elizabeth Opoku (right) receiving the Best Trainer of the Year 2017 Award on behalf of Logs & Lumber Limited from Mr. Emmanuel Adu-Sarkodee, 1st Vice President of GEA

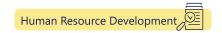


Mrs. Anne Brown (right) receiving the 2nd Best Trainer of the Year 2017 Award on behalf of Forestry Commission from Dr. Aboasu Amponsah-Kodua, Treasurer of GEA



Mr. Phanuel Sokro (right) receiving the 3rd Best Trainer of the Year 2017 Award on behalf of Twifo Oil Palm Plantations from Dr. Aboasu Amponsah-Kodua, Treasurer of GEA





D) CAPACITY BUILDING PROGRAMMES

i. GEA participates in capacity building Workshop for Employers Organizations in Africa

The Dutch Employers Corporation Program (DECP) organized a workshop in Nairobi, Kenya to improve the capacity of Employers Organizations (EOs) to conduct advocacy and lobbying for the improvement of the business environment.

Participants were drawn from Ghana, Uganda, Kenya, Tanzania, Burundi, Malawi, and Zambia. The workshop built the capacity of participants on how to:

- Develop and produce long-term business agenda
- know and master the different stages in the process of advocacy and lobbying
- improve the communication skills and methods used by EOs to act more effectively with decision makers in advocacy and lobbying activities.
- improve research on issues for lobbying and advocacy



Participants of the capacity building workshop

ii. Workshop on Labour and Social Policies for Decent Work

Within this period, the International Labour Organization (ILO) organized a two-week training programme in Geneva, on Labour and Social Policies for Decent Work of which a staff from the Research Department of the Association attended.

The objective of the course was to enhance the capacity of participants to contribute to labour and social policy development in their respective countries. The course content reflected the current concerns of the ILO and its constituents, and specifically aimed at:

- Building the capacities of participants to become experts of the ILO decent work agenda, to enable them identify and prioritize the decent work deficits in their respective countries;
- Increasing awareness of ILO main goals and programmes;
- Providing up-to-date evidence-based research findings of the ILO;
- Encouraging an integrated approach to social and economic policies;
- Stimulating cross-national exchange of views and experiences among policy-makers and potential policy-makers



The programme was attended by twenty-four (24) participants, comprising of eight (8) employers' representatives, seven (7) representatives each from the workers and governments organizations and two (2) volunteers, from Africa, Europe, Latin America and the Middle East.



Participants at the workshop

iii. GEA, ILO and MERL workshop for Social Partners in Ghana

In 2018, GEA collaborated with the Research Department of the International Labour Organization (ILO) and the Ministry of Employment and Labour Relations (MELR) to organize a capacity building programme in Mankessim, Central Region, for social partners in the country. The tripartite programme drew seven participants each from Employers, Government and the Trades Union Congress (Ghana).

The objective of the workshop was to build the capacities of each tripartite constituents on using different instruments for evidence-based policy making for decent work. The four-day programme introduced participants to different issues of interest including:

- ▶ International Labour Standards and Fundamental Principles and Rights at Work
- Social Dialogue
- Social Protection
- Policy making process in the context of the decent work agenda
- Search strategies and design for policy making
- Assessing evidence for decent work
- Communication and Advocacy for decent work
- Cross-cutting world of work issues

The programme introduced participants to how to make good use of information and data to influence policy and improve organizational performance.

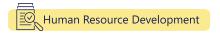


Participants at the training programme in Mankessim

iv. IOE Green Economy and Sustainable Development Conference in Conakry, Guinea

During the period under review, the International Organization of Employers (IOE), in collaboration with the Federation of Employers' Organizations of West Africa (FOPAO), National Council of Employers of Guinea (CNP-Guinée) and the European Commission (EU), organized a Green Economy and Sustainable Development Conference in Conakry, Guinea, of which GEA attended and represented employers.

The conference brought together Employers Organizations (EOs) from West and Central African to review the work done in their respective economies on green economy, sustainable development as well as job creation. In this view, EOs from Mali, Ghana, Togo, Chad, Zambia, Nigeria, Cote D'Ivoire, Cameron, Senegal, Congo, Angola, São Tomé and Príncipe, and Guinea participated in the workshop



The following conclusions were drawn from the conference:

- ▶ That national governments be encouraged to issue green bonds/climate bonds to finance environmental related issues in their countries to drive sustainable development.
- ▶ That movement towards a Green Economy requires implementation of policies and strategies that would not make economic actors, especially employers and workers worse off, a concept referred to as Just Transition. To ensure Just Transition, the ILO experts at the conference recommended that "green policies" be implemented gradually.

v. GEA participates in Global Young Professionals Academy

In April 2018, the International Organisation of Employers (IOE), Spanish Employers' Organisation and the International Training Centre (ITC) organized a one-week academy for young professionals in Employers' Organisations across the globe, of which a staff from GEA participated.

In relation to participation, the Academy was attended by young professionals from Ghana, Argentina, Barbados, Costa Rica, Dominican Republic, Germany, Guinea Conakry, Haiti, Indonesia, Iran, Lesotho, Malawi, Mexico, Nigeria, Russia, South Africa, Sri Lanka, Tanzania, Trinidad and Tobago and Uganda.

The Academy built the capacity of these young professionals on effective communication to influence advocacy and lobbying, technological advancement and its impact on the future of work, mechanisms of being a member driven Employers Organization, as well as strategies to win new members for their respective organizations.



Participants of the 2018 Global Young Professionals Academy





Get your Customized

African Prints

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3. ADVOCACY

In 2018, the Association embarked upon a wide range of advocacy issues on behalf of its members and key among them were:

A) GEA CALLS ON GOVERNMENT TO INVOLVE ITS MEMBERS IN THE IMPLEMENTATION OF THE ONE-DISTRICT-ONE-FACTORY PROGRAMME

During the year under review, GEA engaged the Minister for Business Development, Hon. Dr Ibrahim Awal Mohammed, in a breakfast meeting in Kumasi to discuss pertinent issues affecting the business environment in the northern sector of Ghana.

At the meeting, the Association urged government to involve its members in the implementation of its flagship One District One Factory (IDIF) initiative since the membership base of the Association comprises medium and large-scale businesses.



From left: Dr. Amponsah Kodua (Treasurer of GEA), Hon. Dr. Ibrahim Awal Mohammed (Minister for Business Development), Mr. Alex Frimpong (CEO of GEA) at the Meeting in Kumasi





Question time

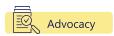
Other recommendations highlighted for government's consideration during the meeting include but not limited to the following:

- i. The need to help small enterprises within the Association to access the National Entrepreneurship and Innovative Fund to enable them mentor young entrepreneurs.
- ii. The need for government to establish a funding agency where employers can access direct capital at a faster and efficient pace with minimal interest rate.
- iii. Bridging the infrastructural deficit, particularly, road and railway networks in the country, as a measure to reduce the cost of doing business.

B) GEA COUNCIL MEETS THE NATIONAL LABOUR COMMISSION (NLC) MEMBERS

The Chairman and members of the National Labour Commission (NLC) paid a courtesy call on GEA at its 309th Council meeting to discuss some concerns employers have regarding the work of the Commission, as well as to deliberate on the strategies to foster industrial peace and harmony in the country.

Employers held the view that the interventions and rulings of the Commission are critical for industrial harmony and therefore entreated the Commission to expedite action in dealing with cases brought before it for adjudication.



On the other hand, the Commissioners indicated that the NLC currently faces a lot of challenges that retard its efforts to operate efficiently. Some of the challenges outlined include; lack of funds and logistics, inadequate regional branches, as well as non-operationalization of the existing offices.

The GEA Council made the following propositions as measures to facilitate the work of the NLC.

- i. Strengthening the Labour Commission to be able to enforce their decisions
- ii. Autonomy of the Commission
- iii. Building the capacities of staff through regular training and workshops.
- iv. Regular and consistent interaction with Employers.
- v. Possible collaborations with certain key stakeholders such as the Ghana Bar Association to assist with mediation and other related work of the Commission

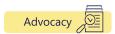


GEA Council members and Commissioners of the NLC after the meeting

C) GEA URGES GOVERNMENT TO TACKLE BOTTLENECKS INHIBITING THE PROGRESS OF THE PRIVATE SECTOR

Over the past two decades, the private sector has been touted as the engine of growth of the Ghanaian economy. Therefore, the Ministry of Trade and Industry under the current government initiated a Sector Working Group (SWG) in December 2017, which aimed at providing a platform for dialogue by bringing together private sector representatives, MDA's and Development Partners (DP) to deliberate on issues that





are capable of enhancing the performance of the private sector in order to trigger higher economic growth and development. At the maiden meeting of the SWG in 2018, GEA called on government to tackle the major bottlenecks that limit the performance of businesses in the country.

Despite acknowledging the efforts of government in achieving some macroeconomic gains in the early half of the year, the Association urged government to implement pragmatic policies to reduce the high cost of energy to industries, curb illicit trade activities in the country, enhance the ease of doing business at the port, bridge the current skills gaps and shortages, tackle the country's infrastructure deficit, and implement measures to reduce the cost of capital, which often deter industry players from making credit demand to expand their businesses.

The GEA will continue to engage government and major regulators in the country to ensure that the interests of businesses are considered.

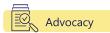


The Minister of Trade and Industry, Hon. Alan Kyerematen chairing the Sector Working Group at the maiden meeting

D) GEA AND TUC (GHANA) DELIBERATE ON JOBLESSNESS IN GHANA

High unemployment rate depicts a gloomy picture of the economy and national security. The repercussions of the high unemployment are felt by all stakeholders in the economy. Low employment opportunities can degenerate into full blow national security crisis which would impact adversely on the investments of businesses and employers.

In view of this, the Trades Union Congress (TUC), Ghana in collaboration with GEA and other private sector representatives, organized a breakfast meeting in May 2018 dubbed: "In search of solutions: What Unions and Businesses can do to address joblessness in Ghana". The main objective of the meeting was to build a very strong Labour-Private Sector Partnership to help create decent jobs for Ghanaians. It highlighted the root causes, as well as the enormity of the unemployment situation in Ghana.



The general consensus was that the prime factor for continuous job creation is a congenial macroeconomic environment that can boost private sector growth. It was concluded that the health status of private sector businesses is paramount for job and employment creation in the country. Further to this engagement, a technical committee was formed to draft and finalize, on periodic basis, a joint communique to government on strategies for job creation in the country.





Participants at the meeting

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Signage





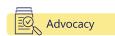


PRIVATE









E) TRIPARTITE CONSULTATION ON POST - IMF DEVELOPMENT AGENDA

GEA and Organized Labour had an engagement with government to institute measures to sustain and improve upon Ghana's macroeconomic stability gains, especially when the IMF Extended Credit Facility (ECF) was coming to an end.

Subsequent to this engagement was the establishment of a post IMF council comprising Government, Employers and Organized Labour to facilitate discussions on national development agenda particularly in areas such as:

- Measures to sustain macroeconomic stability gains;
- Private sector development and strategies;
- Compensation practices and Productivity;
- Employment creation initiatives;
- Domestic Revenue mobilization challenge;
- Growth and transformation especially, agribusiness, industrial development, trade policies and impact on job creation, and changing attitudinal behaviour towards development.
- Public housing concerns; and
- Sustainability of public sector compensation

The GEA believes that the establishment of a post IMF Council is an important avenue for social partners to play influential roles in national affairs. For that matter, the Association reaffirmed its commitment to supporting all policy initiatives that are of mutual benefit to Government, Employers and Workers in a spirit of mutual trust and confidence



From right: Mr. Dan Acheampong (President of GEA), Hon. Ken Ofori Atta (Minister of Finance), Dr. Yaw Baah (Secretary General of TUC) and Hon. Ignatius Baffour Awuah (Minister for Employment & Labour Relations) at the social partnership meeting





GEA Executives with Representatives from Government & Organised Labour

F) GEA 2019 - 2021 BUSINESS AGENDA

With technical and financial support from the Dutch Employers Cooperation Programme (DECP), GEA organized four breakfast meetings in Accra, Tema, Takoradi and Kumasi to solicit the views of members on key issues that should form the advocacy blueprint of the Association from 2019-2021. This became necessary as the 2015-2018 Business Agenda expired. The meetings were organized from 14-28th August, 2018. Participants were drawn from all sectors of the economy: Banking, Insurance, manufacturing, agro-processing, education, Oil and Gas, energy amongst others.

At the end of meetings, responses and views of members on issues affecting businesses in Ghana were condensed into the following five thematic areas:

- Persistence of high cost of capital
- Disconnect between remuneration and productivity
- Unfavourable business environment at the local government level
- Persistence of illicit trade and counterfeit goods
- Existence of skills gaps and shortages in the labour market



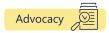


PARTICIPANTS AT THE FOUR REGIONAL MEETINGS















4. PROJECTS

A) GEA-NHO COOPERATION PROGRAMME

GEA collaborated with the Confederation of Norwegian Enterprise (NHO) in 2018 on key issues or areas that could possibly advance the course of employers in Ghana and the private sector in general. A feasibility study was conducted to conclude the collaboration. GEA and NHO have agreed to a project proposal comprising the following components;

- Female Future Programme
- Organizational Development
- Social Dialogue

The identified areas of collaboration reflect areas prioritized by GEA, as well as areas where the NHO has a defined comparative advantage in terms of expertise and experience. The Collaboration in 2019 will be the first phase which will continue for the period of 2020 to 2024.

Given the track record of NHO in supporting Employers' Organizations in Africa to promote private sector development and gender equality in the corporate world, GEA believes that this collaboration will yield measurable benefits that will reposition businesses operating in Ghana to create wealth and employment for women and men in the country.



GEA Officials with some delegates from Norway



5. 58TH ANNUAL GENERAL MEETING

The 58th Annual General Meeting and Business Luncheon of the Association was held on 4th October, 2018 at Kempinski Hotel Gold Coast City Accra. The Guest of Honour was the Hon. Minister of Trade and Industry and the theme was Democratic Governance and Sustainable Business Growth.

The President, who was chairing his last AGM, after steering the affairs of the Association for eight (8) years, expressed his profound gratitude to all members, Council and the Executive Committee as well as the Secretariat for their unflinching support during his tenure in office. He also expressed his appreciation to the AGM Planning Committee for the magnificent organization of the AGM and commended all members for their attendance. The President indicated that the key objective of the meeting was to review the activities of the previous year and to plan and renew their commitment in the ensuing year.

Touching on the outlook of business in the country, the President specified that the environment for doing business was challenging and unpredictable. He said the cedi remained weak against other major currencies and that many businesses were suffering from high cost of borrowing and forex losses, which led to high cost of doing business. According to him, the net effect of such macroeconomic challenges significantly undermined the competitiveness of businesses and stifled job creation initiatives in the country. He therefore reiterated GEA's assurance to continue to engage government to find solutions to these teething problems.

The President also appealed to members to remain committed to the ideals and objects of GEA by readily providing data to the Association for evidence-based research and advocacy purposes, making timely payment of annual subscriptions and special levy towards the sustenance of the Association as well as completing the GEA office building project respectively.

These, he said, were very critical to enhancing the visibility and credibility of GEA as the audible voice of employers in Ghana.

He concluded that industrial peace was a prerequisite for success and growth of Ghanaian enterprises and therefore the need for members to cultivate healthy working relations with their workers. He as well, entreated social partners to continue to work together through consistent dialogue, negotiations and consultations.

ELECTION OF COUNCIL MEMBERS

Elections were held to elect new members to the GEA Council. All organisations which sent their nominations to represent their interests groups on the Council were retained unopposed.

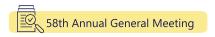
* COUNCIL MEETING

In accordance with section 7 (a) of GEA Constitution, the newly elected Council members held its first meeting to elect new executives who will steer the affairs of the Association for a two-year period. The election was presided over by the CEO.

At the end of the proceedings, Council duly elected the following executives to lead the affairs of the Association for the next two (2) years:

- Mr. Dan Acheampong President
- Mr. Emmanuel Adu-Sarkodee Ist Vice President
- Mrs. Victoria Hajar2nd Vice President
- Dr. Aboasu Amponsah-Kodua Treasurer

In his acceptance speech, the President on behalf of the elected Executives expressed his deepest appreciation to Council for the honour done them and further pledged their continuous commitment to leading the affairs of the Association with the support of Council and members.



FAREWELL ADDRESS BY OUTGOING GEA PRESIDENT

The Former President thanked members again for the opportunity given to him to lead the Association over the past years and wished for the progress and prosperity of GEA in the coming years.



Mr. Terence Darko delivering his speech

He further expressed his appreciation to the Association's development partners, the Dutch Employers Cooperation Programme (DECP) and Confederation of Norwegian Enterprises (NHO) for their immense assistance in building the capacity of GEA, and indicated that his doors were always opened to members for consultations on matters that affect GEA and the business community.



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ADDRESS BY NEWLY ELECTED GEA PRESIDENT

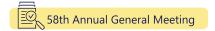
In his maiden presidential address, Mr. Dan Acheampong thanked Council for electing him as the 13th President of GEA. He stated that despite the stable political environment and twenty-five (25) years of uninterrupted democratic governance in Ghana, the private sector was yet to fully reap the "democratic dividends" earned from the stable political climate. He added that the unstable macroeconomic condition with its spill-over effects on the exchange rate and interest rates was making it difficult for Employers to access loans to augment their business. He disclosed that the 58th AGM theme was chosen against the backdrop of the above challenges and indicated that a stable macroeconomic climate was a key expectation of the Ghanaian business community.

The President further indicated that one of the key challenges that continue to plague businesses in Ghana was the influx of counterfeit goods and illicit trade. He therefore appealed to the Honorable Guest Speaker and his Ministry to take the necessary steps to free the Ghanaian business environment of substandard goods and unlawful trade that was threatening the growth of enterprises in the country. Mr. Acheampong however, commended government on the bold steps it was taking to ensure that Ghana gains significant value from its natural resources through value addition under a rigorous export-led strategy.



Mr. Dan Acheampong giving an acceptance speech at the 58th Annual General Meeting

Touching on the banking crisis, the President urged the Bank of Ghana to quickly restore confidence in the banking sector since the success of businesses was largely dependent on the support of the banking system. He entreated the Central Bank to make use of all available tools, enforcement and supervisory mechanisms to detect potential risks on time before they escalate into bigger problems that threaten the industry as a whole.



On the state of the Industrial Relations front, the President noted that, in spite of the progress, stability and predictability enjoyed by stakeholders in the labour market, there appears to be uneasy calm and threats of strikes by some public sector workers. He therefore urged the government and the Fair Wages and Salaries Commission to continue to dialogue with the affected workers' groups to resolve their differences to maintain industrial peace in the country. Given the high level of unsettled Labour disputes in the country, Mr. Acheampong called on Government to adequately resource the National Labour Commission to enable it swiftly resolve all disputes that are brought before the Commission.

The President finally appealed to all employers in the country to remain united and work together with all stakeholders in order to bring about the needed development in the private sector.

SPEECH BY MINISTER OF TRADE AND INDUSTRY

In a keynote address read on his behalf by the Deputy Minister of Trade and Industry, Hon. Carlos Kingsley Ahenkorah, he thanked the Association for inviting the Ministry to speak at the AGM. He stated that government views GEA as one of the key actors in the implementation of its Coordinated Programme of Economic and Social Development Policies to be implemented from 2017-2024, which focuses on job creation.



Hon. Carlos Kingsley Ahenkorah, Deputy Minister for Trade & Industry delivering his speech at the 58th Annual General Meeting

He therefore commended GEA for its contribution to Ghana's economic growth and the creation of decent jobs for the teaming youths, since job opportunities in the public sector had stalled.

The Deputy Minister stated that Government is cognizant of the challenges facing the private sector, albeit the recent strengthening of the macroeconomic fundamentals. He added that Government believes that economic growth is critical in ameliorating most of the challenges facing the country, including the high unemployment rate and gender inequality. As a result, Government was taking keen interest in policies that would lead to the establishment of sustainable enterprises and industrial transformation.

He therefore revealed that Government has outlined ten (10) key industrial transformation agenda, four of which were geared towards sustainable business development. These include:

- i. Development of Small and Medium Enterprises (SMEs) through the creation of Enterprise Development Authority and implementation of the Social Enterprise Policy
- **ii.** Linking SMEs to large scale enterprises to make them more productive for job creation and economic growth
- iii. Implementing Government's Business Environment and Regulatory Reforms Initiative to improve Ghana's ranking on the Global Competiveness Index
- iv. Building the competiveness of local industries through stimulus packages.

The Honorable Deputy Minister also indicated that in addition to the above plans, Government was developing policies to enable businesses in the country benefit from Research and Development, reduced Electricity Tariffs as well as improved accessibility to Funds and Land.



PRESENTATION OF AWARDS

At the 58th AGM, awards were given to the Outgoing President, Mr. Terence Darko and the former 1st Vice President Mrs. Freda Yahan Duplan who had been reassigned to Nestle Pakistan. The Association awarded them for their immense contribution and effort during their period in office.



Mr. Dan Acheampong (left) presenting a plaque to Mr. Terence Darko



Mr. Carlos Ahenkorah (left) and Mr. Dan Acheampong (middle) presenting a citation to Mr. Terence Darko (right)



Ms. Agnes Forson (left) receiving the award from Dr. Adu Gyamfi (President of AGI) on behalf of the former 1st Vice President Mrs. Freda Yahan Duplan



6. GEA OFFICE BUILDING PROJECT

In October 2017, GEA began the construction of a three-storey building to be used as an office premises. It is also intended to serve as a venue where members would hold corporate meetings, conferences and seminars, among others. **Below are some pictures displaying the status of the office building project as at December 2018:**





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VRA continues to diversify its generation portfolio by exploring cleaner, cheaper and renewable sources of power generation such as wind and solar energy to sustain power supply.



For further information, please contact

The Chief Executive

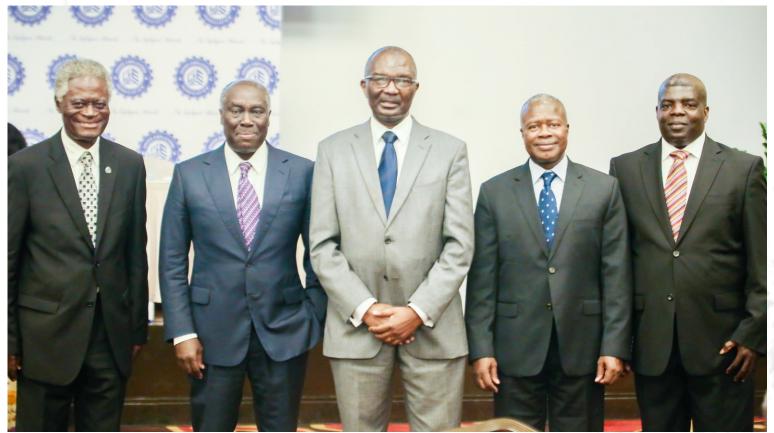
Volta River Authority Electro Volta House 28th February Road P. O. Box MB 77 Accra, Ghana GA-145-7445

Tel: +233-30-266-4941-9 Email: chiefx@vra.com corpcomm@vra.com Website: www.vra.com

58th AGM Gallery Photo Gallery

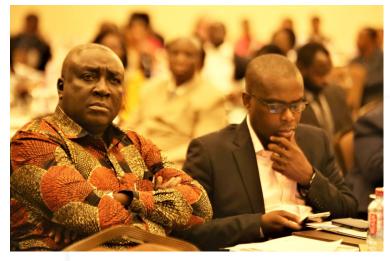










































Overview

The Ghana Chamber of Mines is the main minerals industry association in Ghana. The Chamber represents the collective interests of companies involved in mineral exploration, production and processing as well as support service providers in Ghana. Its activities are entirely funded by its member companies, which produce majority of Ghana's mineral output. The Chamber has represented the industry's interests since 1928.

Vision

To be a respected, effective and unified voice for the mining industry.

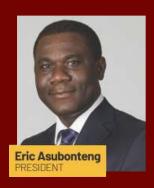
Mission Statement

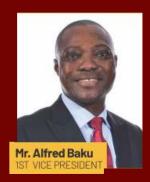
To represent the Mining Industry in Ghana using the resources and capabilities government

Core Values

The principles that guide decision making, which members of the Chamber will not compromise whilst achieving the mission and pursuing the vision, are:

- Honesty
- Transparency
- Good Governance
- Good Corporate Citizenship
- Commitment
- Unity











Promoting Environmentally and Socially Responsible Mining

No.18 Gulf Street, South Legon, P. O. Box 991, Accra, Ghana GA-2382234

Tel: 0302 760652, 761893, 765308 Fax: 0302 760653 chamber@ghanachamberofmines.org www.ghanachamberofmines.org





INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF GHANA EMPLOYERS' ASSOCIATION

Opinion

The condensed financial statements, which comprise the statement of financial position as at 31 December 2018, and the statements of comprehensive income, changes in equity and cash flows for the year then ended and related notes, are derived from the audited financial statements of Ghana Employers' Association for the year ended 31 December 2018.

In our opinion, the accompanying condensed financial statements are consistent, in all material respects, with the audited financial statements, in accordance with the basis described in the notes.

Condensed Financial Statements

The condensed financial statements do not contain all the disclosures required by International Financial Reporting Standards for Small and Medium-sized Entities (IFRS for SMEs) and in the manner required by the Companies Act 1963, (Act 179) applied in the preparation of the audited financial statements of Ghana Employers' Association. Reading the condensed financial statements and our report thereon, therefore, is not a substitute for reading the audited financial statements and our report thereon.

The Audited Financial Statements and Our Report Thereon

We expressed an unmodified audit opinion on the audited financial statements in our report dated 09 August 2019.

Directors' Responsibility for the Condensed Financial Statements

The directors are responsible for the preparation of the condensed financial statements in accordance with the basis described in the notes.

Auditor's Responsibility

Our responsibility is to express an opinion on whether the condensed financial statements are consistent, in all material respects, with the audited financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), Engagements to Report on Summary Financial Statements.

The engagement partner on the audit resulting in this independent auditor's report is Evelyn Addico (ICAG/P/1478).

FOR AND ON BEHALF OF: KPMG: (ICAG/F/2019/038)

CHARTERED ACCOUNTANTS 13 YIYIWA DRIVE ABELENKPE

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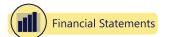
STATEMENT OF FINANCIAL POSITION

AT 31ST DECEMBER, 2018

	2018 GH¢	2017 GH¢
ASSETS		
Property & equipment	3,757,318	1,145,687
Non-current assets	3,757,318	1,145,687
Other receivables and prepayments	128,025	68,541
Short term investments	2,157,672	1,684,044
Cash and bank balances	774,342	2,008,504
Current assets	3,060,039	3,761,089
Total assets	<u>6,817,357</u>	4,906,776
LIABILITIES AND EQUITY		
Other payables	714,412	52,207
Current liabilities	714,412	52,207
EQUITY		
Accumulated fund	618,996	841,239
Building fund	5,483,949	4,013,330
	6,102,945	4,854,569
Total liabilities and equity	<u>6,817,357</u>	4,906,776

PRESIDENT

CHIEF EXECUTIVE OFFICER





STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 3IST DECEMBER 2018

	2018 GH¢	2017 GH¢
Income Consultancy and training	869,796	618,655
Subscriptions Other income	1,286,029 283,775	1,202,284 522,715
Total Income	2,439,600	2,343,654
Expenditure General and administrative expenses Subscriptions paid	2,349,657 62,996	1,877,088 17,163
International conferences, seminars and others Total Expenditure	88,517 2,501,170	79,226 1,973,477
(Deficit) / Surplus for the year Total Comprehensive Income	(61,570) (61,570)	370, I 77 370, I 77

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 3IST DECEMBER 2018

	Accumulated Fund	Building Fund	Total Equity
	GH¢	GH¢	GH¢
Balance at I January 2018	841,239	4,013,330	4,854,569
(Deficit) / Surplus for the year	(61,570)		(61,570)
Contribution from members Transfer from accumulated fund to building fur Balance at 31 December 2018	- nd <u>(160,673)</u> 618,996	1,309,946 	1,309,946

	Accumulated Fund GH¢	Building Fund GH¢	Total Equity GH¢
Balance at I January 2017 (Deficit) / Surplus for the year Contribution from members	887,066 370,177	3,563,626 - 33,700	4,450,692 370,177 33,700
Transfer from accumulated fund to building fur Balance at 3I December 2017		416,004 4,013,330	4,854,569

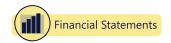




STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 3IST DECEMBER 2018

	2018 GH¢	2017 GH¢
Cash flows from operating activities (Deficit) / Surplus for the year		
(Deficit) / Surplus for the year Adjustment for: Depreciation charge Exchange gains	(61,570) 120,731 (12,336)	370,177 104,075 (1,322)
Changes in:	46,825	472,930
Other receivables and prepayments Other payables	(59,484) 662,205	(5,096) (49,031)
Net cash from operating activities Cash flows from investing activities	_649,546	418,803
Purchase of property and equipment Net cash used in investing activities	(2,732,362) (2,732,362)	(529,060) (529,060)
Cash flows from financing activities Contribution from members Net cash from financing activities Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents at I January Effect of movement in exchange rates on cash held Cash and cash equivalent at 31 December	1,309,946 1,309,946 (772,870) 3,692,548 12,336 2,932,014	33,700 33,700 (76,557) 3,767,783 1,322 3,692,548





NOTES TO THE CONDENSED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

I. Basis of prepapration

The financial statements have been prepared in accordance with International Financial Reporting Standards for Small and Medium-sized Entities (IFRS for SMEs) and in the manner required by the Companies Act, 1963 (Act 179).

The published condensed financial statements have been extracted and presented from the Association's Audited Financial. The financial statements presented in this publication are extracts from the audited financial statements for the year ended 31 December 2018, which are available for inspection at the Office of Ghana Employers' Association located at Enterprises Commission building, Ministries Area, Accra.

2. Functional and presentation currency

The financial statements are presented in Ghana Cedis (GH¢) which is the Association's functional currency. Except otherwise indicated, the financial information has been rounded off to the nearest Ghana cedi.

3. Significant accounting policies

i. Property and equipment

Items of property and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. Cost includes expenditure that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour and any other costs directly attributable to bringing the asset to a working condition for its intended use.

Items of property and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses. Costs includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. The cost of

replacing part of an item of property and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Association and its cost can be measured reliably. The costs of day-to-day maintenance, repair and servicing expenditure incurred on property and equipment are recognised in profit or loss.

Depreciation is charged as to allocate the cost of assets less their residual values over their estimated useful lives, using the straight - line method. The annual rates generally in use for the current and comparative periods are as follows:

Leasehold land - over the period of lease

Office Furniture and Equipment -25% - 33 1/3%

Motor Vehicles - 25% - 33 1/3%

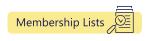
If there is an indication that there has been a significant change in depreciation rate, useful life or residual value of an asset, the depreciation of that asset is revised prospectively to reflect the new expectations.

Gains and losses on disposal of property and equipment are determined by comparing proceeds from disposal with the carrying amounts of property and equipment and are recognised in profit or loss as other income.

ii) Investments

Investment in treasury bills and fixed deposits are recognised only when the entity becomes a party to the contractual provisions of these instruments. On initial recognition, investments in treasury bills and fixed deposits are measured at the transaction price. Subsequent to initial recognition they are measured at amortised cost using the effective interest method. Interest income on investments is recognised on the basis of the effective interest method and is included in other income.





NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
AGRICULTURAL / FISHING		
AGRICARE LTD	KUMASI	0302- 0500758/9 / 054-432600
		/ 024-4312100
AFGRI GHANA CO. LTD	ACCRA	0342 - 122615
BENSO OIL PALM PLANTATION LTD	TAKORADI	0302-664833 / 0372-28185
CONTINENTAL EXPORTS GHANA LTD	TEMA	0303- 310008 / 305709
FOUNDRIES & AGRIC MACHINERY GH LTD	TEMA	0303 - 304113 / 306403
FARMAPHINE GHANA LTD	NSAWAM	0244-331041
GHANA COCOA BOARD	ACCRA	0302- 661752/661872
COCOA MARKETING CO. LTD	ACCRA	0302 - 678956
GHANA COTTON COMPANY LTD	ACCRA	0302- 773452 / 770386
GHANA OIL PALM DEV. COMPANY LTD	ACCRA	0303 - 204150-1/024-4330081
CHANA BURDED ESTATES LTD	TAKODADI	/024-4330090
GHANA RUBBER ESTATES LTD	TAKORADI	031 2002600 / 2022079 /
COLDEN EVOTICE LTD	A C C D A	2022577
GOLDEN EXOTICS LTD.	ACCRA	0302 - 779400 / 763524 /
GT. ACCRA POULTRY FARMERS ASSOC.	ACCRA	785749 0302 - 304464
IRRIGATION COMPANY LTD	ACCRA	0302 - 304464
MANKOADZE FISHERIES LIMITED	TEMA	0303-204282
MENA ADOMA FARMS LTD	KUMASI	024 - 4323417 / 020 - 7508314
NORPALM GHANA LTD	TAKORADI	0312- 093295/ 093295
PRAIRIE VOLTA LTD	AVEYIME	054 - 3514416
PLANTATIONS SOCFINAF GHANA LTD	TAKORADI	0312 - 192449
QUALITY CONTROL COMPANY LTD	ACCRA	0302 - 663218 / 661876
TTV LIMITED	TEMA	0303 - 294431 / 202654
TWIFO OIL PALM PLANTATION LTD	TWIFO	0501 - 436041
VOLTA RIVER ESTATES	ACCRA	00430- 21068
AIRWAYS / INLAND TRANSPORT		
GHANA CIVIL AVIATION AUTHORITY	ACCRA	0302 - 776171-8
GHANA AIRPORTS COMPANY LTD	ACCRA	0302 - 776171/0302-550612
INTER-CITY STC COACHES	ACCRA	0302 - 221314 / 020 - 8127178
KLM ROYAL DUTCH AIRLINES	ACCRA	0302 - 241562
METRO MASS TRANSIT LTD	ACCRA	0302-237539
NEOPLAN GHANA LTD	KUMASI	03220-27079
PERGAH TRANSPORT LTD	ACCRA	0302 - 236584 / 0289224636
SOUTH AFRICAN AIRWAYS	ACCRA	0302-783678/77 / 030 276 9200
VEHRAD TRANSPORT & HAULAGE CO. LTD	TEMA	026-4310301 / 0544-340582

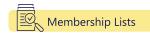


NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
BANKING / FINANCIAL		
AGRICULTURAL DEVELOPMENT BANK	ACCRA	030 222 4044
BANK OF AFRICA	ACCRA	0302-249690 / 0544 338 979
AMISGOLD MICROFINANCE SERVICES LTD	ACCRA	0302-964442
ARB APEX BANK	ACCRA	0302-771738 / 772129 /
		772034
ASSOCIATION OF RURAL BANKS - GHANA	ACCRA	0302 - 232466 / 229564
BANK OF GHANA	ACCRA	0302 - 666902-8
BARCLAYS BANK GHANA LTD	ACCRA	0302 - 664901-4 /662562/
		669086/668223/677583
CDH FINANCIAL HOLDINGS LTD	ACCRA	0302 - 667425/667476/671050
CAL BANK LTD	ACCRA	0302-680061-9
BAYPORT FINANCIAL SERVICES	ACCRA	0302-770440
ECOBANK GHANA LTD	ACCRA	030 221 3999 / 610400
FIRST ALLIED SAVINGS & LOANS LTD.	KUMASI	0302 - 231923 / 231894 /
		231953 / 03220-80017
FIRST GHANA SAVINGS & LOANS LTD (FGSL)	ACCRA	0302 - 228533 / 200179 / 030
		220 0853
FIRST NATIONAL BANK GHANA	ACCRA	024 - 2435050
FIDELITY BANK GHANA LTD	ACCRA	0302-214490
GCB BANK LTD	ACCRA	0302 - 664914-7 / 663913 /
		666631-7/673495
GHANA STOCK EXCHANGE	ACCRA	0302 - 669914 / 669935
GUARANTY TRUST BANK (GHANA) LTD	ACCRA	0302 - 611560
GHANA INTERBANK PAYMENT &	ACCRA	0302 - 610780
SETTLEMENT SYSTEMS LTD		
REPUBLIC BANK (GHANA) LTD	ACCRA	0302-242090-4/671963/
		683891/2420094
GHANA EXPORT-IMPORT BANK	ACCRA	0302-243668/9
IDEAL FINANCE LIMITED	ACCRA	0302-610400 / 610414 / 0302-
		543438
FBN BANK LTD	ACCRA	0302- 236136/ 235810
JISLAH FINANCIAL SERVICES LTD	ACCRA	0302-250092/3
LIBERTY CAPITAL GH LTD	TEMA	0303-301486
1ST AFRICAN GROUP LTD	ACCRA	0302 - 221111
UNIVERSAL MERCHANT BANK GH. LTD	ACCRA	0302 - 666331-5
MIDLAND SAVINGS & LOANS CO. LTD	ACCRA	0307- 024133/030-7024125
NATIONAL INVESTMENT BANK LTD	ACCRA	0302-66 1703/0202-
		025005/0244-532917
NATIONAL BANKING COLLEGE	ACCRA	0302-760006/7/0244-210229
NDK FINANCIAL SERVICES LTD	ACCRA	0302 - 218444
NTHC LTD	ACCRA	0302- 238492-3



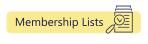


NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
OAA CONSULTING LTD	KUMASI	03220-28320
OPPORTUNITY INTERNATIONAL	ACCRA	0302-675219
SAVINGS & LOANS LTD		
UT HOLDINGS LTD	ACCRA	0302-740740 / 610300
SOCIETE GENERALE GHANA LTD	ACCRA	0302 - 208600 / 668650 /
		682208/9 / 667146
STANDARD CHARTERED BANK GH. LTD	ACCRA	0302 - 664591-8/769210-
		21/610750/668832 / 633393
STANBIC BANK GHANA LTD	ACCRA	0302-687670/8/(0) 302 815 789
SINAPI ABA SAVINGS & LOANS	KUMASI	03220-30112/27150
CONSOLIDATED BANK GHANA	ACCRA	0302 - 216000-20
WOMEN'S WORLD BANKING GHANA	ACCRA	0302-214431 / 0
ZENITH BANK (GHANA) LTD	ACCRA	0302-429734-6/0302-660075/94
BUILDING & CIVIL ENGINEERING		
AFRICAN CONCRETE PRODUCTS LTD	ACCRA	0302 - 221133 / 221188
ARCHITECTURAL DESIGN PARTNERSHIP	ACCRA	0302 - 223641 / 228801
A. J. FANJ CONSTRUCTION LTD	KUMASI	03220-23326
BALAST NEDAM GH. BV	ACCRA	0302 - 302902 / 760622 /
		769028/9
CP CONSTRUCTION PIONEERS	ACCRA	0302- 668991 / 664862
DEWEGER GRUTER BROWN & PARTNERS	ACCRA	0302 - 229759 / 227573
ELESCA ENGINEERING LTD	ACCRA	0302 - 226383 / 222061
ENERGOPROJEKT GHANA LTD	ACCRA	0302 - 816396
FACOL ROADS LTD	ACCRA	0302- 781133 / 771310
GLOSTAL ALUMINIUM SYSTEMS LTD	ACCRA	0302-681229
BAM INTERNATIONAL BV	ACCRA	0302 - 773186
HYDRONOMICS LTD	ACCRA	0244-733966
JUBI MECHANICAL & ELECT. SYSTEMS	ACCRA	0302- 301360
SAE POWER LINES	TEMA	0303-303283-4
SEAWELD ENGINEERING LTD	TAKORADI	
TAYSEC CONSTRUCTION LTD	ACCRA	0302- 742030
WILKINS ENGINEERING LTD.	ACCRA	0302 - 235671
WAYOE ENGINEERING & CONSTRUCTION LTD		·
UPPER QUARRY LTD		A 024-4311798
WALLTECH CONSTRUCTION LTD	TEMA	0302-733097-9
KUMASI ENGINEERING CO. LTD	KUMASI	
UNI-SPAN GHANA LTD	TEMA	0302 - 901529

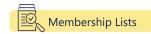


NAMES OF ORGANIZATION (INTERPRETATION	LOCATION	TELEBUIONE
NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
COMMERCIAL	A C C D A	0202 226024 / 222724
ACCRA MARKETS LTD	ACCRA	0302 - 226024 / 223701
A&C DEVELOPMENT COMPANY LTD	ACCRA	0302 - 501511
ADENIA PARTNERS LTD	ACCRA	0302 - 798004 / 020 - 0185976
AMEND ROAD SAFETY GHANA	ACCRA	0244-367164
AFRICAN HORIZON CO. LTD	ACCRA	0302 - 222154 / 229495
AGRIA MACHINERY SERVICES & CO.	ACCRA	0302 - 222169
AKUAFO ADAMFO MARKETING CO. LTD	ACCRA	0302 - 810224/810161
ALLIED HOME STORES LTD	ACCRA	0302-231973
A-MEN INTERNATIONAL LTD	ACCRA	0302 - 669211
AMMIRATI PURIS LINTAS GHANA LTD	ACCRA	0302 - 772481 / 772321-4
APPIAH MENKAH COMPLEX LTD	KUMASI	03220-23055
ARMAJARO GHANA LTD	KUMASI	03220 - 37370/1
ATC TOWER GHANA LIMITED	ACCRA	0302 - 652901
aviance GHANA LIMITED	ACCRA	0302 - 771972 - 6/778025
AVERY GHANA LTD	ACCRA	0302 - 775402 /224452 / 024- 4371979
BAMSON COMPANY LTD	ACCRA	0302 - 689421/2
BNA CHARTERED ACCOUNTANTS	ACCRA	0302-253568/250825
BENNING, ANANG & PARTNERS	ACCRA	0302 - 235669 / 237205
BOULDERS ADVISORS LTD	ACCRA	0302-768625/779837
BIVAC INTERNATIONAL GHANA LTD.	ACCRA	0302 - 762609 / 775445
CAPE TRADING CO LTD	ACCRA	0302-761716/776705
CAPITAL OUTSOURCE GROUP	ACCRA	023 - 1188654
C. WOERMANN & CO.	ACCRA	0302 - 225141
BIDI GROUP LIMITED	ACCRA	0302 - 419719
CATHOLIC RELIEF SERVICES	ACCRA	0302 - 776188
CAREER DIRECTIONS LIMITED	ACCRA	027-2204086
CBC GLOBAL LIMITED	ACCRA	0303-93513
CFAO (GHANA) LTD	ACCRA	0302 - 664111-2/ 213434 / 742100
CHIMTEC GHANA LTD	ACCRA	0302 - 228212
CITY PAINTS SUPPLY	ACCRA	0302 - 234886 / 024-9944543
CROWN AGENTS GHANA LTD	ACCRA	0302-669798 / 669799
COMMONWEALTH INSTITUTE OF TECH & MGT		0302-815999
CUMMINS GHANA LTD	ACCRA	0302 - 301451
DANNY PRIASE COMPUTERS	KUMASI	050 125 9169
DAVENPORT DEVELOPERS	ACCRA	0302-810224/810161
DEVTPLAN CONSULT LTD	KUMASI	03220-00654
DELOITTE & TOUCHE	ACCRA	0302 - 773761/775355
DEM GHANA	ACCRA	0302-934406
DHL GHANA LTD	ACCRA	0302 - 2297722 / 213090
DITE OFFICE OF	7100101	0302 2231122 / 213030



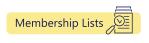


NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
DELIN CONSULT	ACCRA	0302-682417
DIZENGOFF (WA) LTD	ACCRA	0244 - 310796
EDWARD SNELL & CO. LTD	ACCRA	
F. MALAWI ENGINEERING LTD	ACCRA	0302 - 665684 / 669019
FOTO-X LIMITED	ACCRA	0302 - 507763
PULSE INSTITUTE AFRICA	TEMA	0303 - 303432
G N P A LTD	ACCRA	0302 - 228829 /228321
GRATIS FOUNDATION	TEMA	0303-204243/207610
GERMAN DEVELOPMENT COOPERATION	ACCRA	024-4330372
GENTRAC INVESTMENTS LTD	ACCRA	0302-712205
GHANA HOSTELS LTD.	LEGON	0302 - 513821
GHANA HEAVY EQUIPMENT LTD	ACCRA	0302 - 243132
GHANA EXPORT PROMOTION AUTHORITY	ACCRA	0302-689889 / 683153
GHANA INVESTMENT PROMOTION CENTRE	ACCRA	0302-665125-9
GHANA LIBYAN ARAB HOLDING CO. LTD	ACCRA	0302- 774962 / 774965
GHANA IND. & COMM. ESTATES LTD (GICEL)	WEIJA	0302 - 850358 / 850361
GHANA SUPPLY CO. LTD	ACCRA	0302-668917 / 684660
GHANA TRADE FAIR CO LTD.	ACCRA	0302 - 776611 - 15
G.S.M.F. INTERNATIONAL	ACCRA	0302 - 779395 / 779681
GYANDOH-ASMAH & CO	ACCRA	0302-774400
HOUSE OF DAMARIS	ACCRA	0302-664129
HABITAT FOR HUMANITY INTERNATIONAL	ACCRA	
HARLEQUIN INTERNATIONAL	TEMA	0303-307293 / 308033
HR HAWKS AFRICA LTD	OBUASI	050-3338598
ISON BPO GHANA LTD	TEMA	024- 3738845 / 026 - 900373
JAPAN MOTORS TRADING CO. LTD	ACCRA	0302 - 682223/4
JC-HR CONSULT	TAKORADI	0244-330692
K P M G	ACCRA	0302 - 770454 / 770618
KUAPA KOKOO LTD	KUMASI	03220-23277
KUMASI ABATTOIR CO.LTD.	KUMASI	03220 - 32111/2
KUO FIRE SAFETY LIMITED	ACCRA	0302 - 257746 / 026 - 2000117
KWASI OPPONG CO. LTD	KUMASI	0322026648/9
KWEPA TECHNICAL SERVICES	ACCRA	0302 - 257701
LABOUR POWER & CONSULTANCY LIMITED	TEMA	0268 - 216068
L'AINE SERVICES LIMITED	ACCRA	0302 - 716983 - 6 / 717039
LEARNING ORGANISATION COMPANY	AIRPORT	026 - 2123083
MANTRAC LTD	ACCRA	0302-221900/221916/213720 /
		054-0124743
MECHANICAL LLOYD CO. LTD	ACCRA	0302 - 229312 - 8
MELCOM LTD	ACCRA	0544 - 336747
MES EQUIPMENT LTD	ACCRA	0302 - 400176 / 401005
MONURENT (GHANA) LTD	ACCRA	0302 - 787462

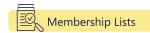


NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
NANKANI & HAGAN LTD	ACCRA	0302 - 663308 / 666874
NATIONAL LOTTERY AUTHORITY	ACCRA	0302-678101-10
NOBEL INDUSTRIES LTD	ACCRA	0302 - 223329
NATIONAL ASSOCIATION OF BEAUTICIANS	ACCRA	0244 - 097234 / 020-8164528
& HAIRDRESSERS		·
PANNEL KERR FORSTER CO. LTD	ACCRA	0302 - 221266 / 221216 /
		246637
PARRY & COMPANY LTD	ACCRA	0302-229637
PASICO GHANA LTD	ACCRA	0302 - 664658 - 9
PRICEWATERHOUSE COOPERS	ACCRA	0302 - 761500
PRIMEX GHANA LTD	TEMA	0303-306538 / 0302-244894
PBC LIMITED	ACCRA	0302-778063/ 778017/ 760771
		024-4338440
RAINBOW MOTOR WORKSHOP & ENG. LTD	ACCRA	0302 - 222795 / 224004
rana motors & metal eng. works	ACCRA	0302-221993
REISS & CO LTD	ACCRA	0302-223415
REACH SELECT	ACCRA	0302 - 764311
RELIANCE PERSONNEL SERVICES	ACCRA	0302 - 544295 / 0244334788
RIEPCO LIMITED	TEMA	0303 - 206945 / 206365
ROYALS PRINTING MATERIALS SELLERS	KUMASI	054 - 0355152 / 0244749909 /
ASSOCIATION		0244704071
SALTPOND PACKAGING MFG CO. GH. LTD	TAKORADI	020 - 5189999 / 0242765363
SHOPRITE GHANA LTD	TEMA	0302-823013-20/22
SGS GHANA LTD	ACCRA	0302-773994/5
CWT COMMODITIES GHANA LTD	TEMA	0303-951213
SIDALCO LTD	TEMA	024-4318704
SILVER STAR AUTO LTD	ACCRA	0302-761393/768849 / 234447
STELLAR GHANA LTD	ACCRA	0302-962017
SOMOTEX (GHANA) LTD	ACCRA	0302 - 229641 / 2298211 / 229962
SULANA ELECTRICAL ENG. WORKS LTD	ACCRA	0302- 225862 / 234355
SUPERIOR SERVICES LIMITED	ACCRA	0244 - 327993
TEMA DEVELOPMENT CORPORATION	TEMA	0303-202731-4
TG HOLDINGS (GH) LIMITED	ACCRA	0302 - 765099
THE CHURCH OF JESUS CHRIST OF	ACCRA	0302 - 505139 / 505140/650000
LATTER DAY SAINTS		
THE HONDA PLACE LTD.	ACCRA	0302 - 254777/680044
TOYOTA GHANA COMPANY LTD	ACCRA	0302 - 223122 /221316
ULTIMATE SUPPLIES LTD	ACCRA	0302-242555/6
UNILEVER GHANA LTD	TEMA	0303-218100
VODI TECHNIK MOTORS LTD	ACCRA	0302 - 222385 / 229458
WEST COAST BEVERAGE CO. LTD	ACCRA	0302-815082/815083



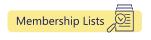


NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
XL MANAGEMENT SERVICES	ACCRA	0302-779111/270122
YOO MART LTD	ACCRA	020 - 4050955 / 020 - 4050956
ZOOMLION GHANA LTD	ACCRA	0244315320/0303-952204
		,
EDUCATIONAL / LEARNING		
CENTRAL UNIVERSITY COLLEGE	TEMA	0302-311040/1/ 028-9546164 /
		0303-318580 / 0307-020545
CONFERENCE OF RECTORS OF POLYTECHNICS		0302-680369/664797/689276
GHANA BAPTIST UNIVERSITY COLLEGE	KUMASI	03220-80195
INSTITUTE OF MANAGEMENT STUDIES	ACCRA	0302 - 224924
LINCOLN COMMUNITY SCHOOL	ACCRA	0302-774018
TEMA FIRST BAPTIST SCHOOL	TEMA	0303 - 212980/203765
THE INSTITUTE OF CHARTERED	ACCRA	027-7801422
ACCOUNTANTS-GHANA	1 5 C O N I	0202 542445
VICE CHANCELLORS GHANA	LEGON	0302 - 512415
MAMA'S ARK SCHOOL COMPLEX	CAPE-COAST	024 - 4369485
HEALTH SECTOR		
AIRPORT CLINIC LTD	ACCRA	0302-776171 ext 3484 / 3402
AFRICAN COMM. OF HEALTH PROMOTER	ACCRA	0302 - 782842
BAPTIST MEDICAL CENTRE	ACCRA	
BINEY MEDICAL CENTRE	TEMA	0303 - 202546
CLARON HEALTH INTERNATIONAL LTD	ACCRA	024-4639088
HOLY TRINITY MEDICAL CENTRE	ACCRA	0302- 233506 / 226937
HOSPITAL ENGINEERING LTD	ACCRA	0302 -230534 / 227213 / 233520
KOMFO ANOKYE TEACHING HOSPITAL	KUMASI	03220 - 22301 / 3/40913
KORLE BU TEACHING HOSPITAL	ACCRA	
NEW CRYSTAL HEALTH SERVICES	TEMA	028-9103535
RABITO CLINIC	ACCRA	0302 - 774526
ROBERT AND SONS LIMITED	ACCRA	0302 - 222601
NATIONAL HEALTH INSURANCE AUTHORITY	ACCRA	0302-244730/241690/254710
HOTEL, CATERING & TOURISM		
ALISA HOTELS LTD	ACCRA	0302 - 214233 / 44
AIRPORT WEST HOTEL	ACCRA	0302 - 767870 / 0244-358042 /
0277-753305	ACCIVA	0302 101010 / 0244 330042 /
DYNASTY CHINESE RESTAURANT	ACCRA	0302 - 778467
ERATA HOTEL	ACCRA	054-4336761 / 057 - 2717590 /
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EASTGATE HOTEL	ACCRA	0302-507441
BEST WESTERN PREMIER ACCRA	ACCRA	0302 - 216570
AIRPORT HOTEL		
NEWREST CATERING LTD	ACCRA	030 - 7010409 - 11

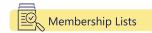


NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE	
FIESTA ROYALE HOTEL & RESIDENCES	ACCRA	0302-740811	
GOLDEN TULIP HOTEL	ACCRA	0302 - 775360/213161	
GOLDEN TULIP KUMASI CITY	KUMASI	03220-83777	
HOLIDAY INN	ACCRA	0302-780498/740930	
JUNGLE SPICE LTD	ACCRA	054-1186602/0302-765451	
LABADI BEACH HOTEL	ACCRA	0302 - 772501	
KEMPINSKI HOTEL GOLD COAST CITY	ACCRA	054 312677 / 0242 - 436000 /	
		0544 - 312710	
LA-PALM ROYAL BEACH HOTEL	ACCRA	0302 - 215100-3	
MIKLIN HOTEL	ACCRA	0302 - 500708 / 502974 /	
		502386-7	
MCKEOWN GROUP	KUMASI	020-8116122	
ACCRA CITY HOTEL	ACCRA	0302 - 667546 / 667640 / 030	
		263 3863	
OKYEAME MEMORIAL GUEST HOUSE AGONA-NSABA 024 - 4519291			
ROYAL LAMERTA HOTEL	KUMASI	03220-41200	
TASTY TREATS COMPANY LTD	ACCRA	027 759 8820	
THE AFRICAN REGENT HOTEL	ACCRA	0302-765180	
TOMREIK HOTEL	ACCRA	0302 - 510307	
PICORNA HOTEL	TAMALE	024-6394804	
SERVAIR GHANA COMPANY LIMTED	ACCRA	0302-730367	
QG GHANA HOTEL HOLDING LTD	ACCRA	0302 - 611000	
INFORMATION COMMUNICATION &			
TECHNOLOGY			
COMPUTER SERVICES LTD.	ACCRA	0302 - 232766 / 222548	
GLOBAL SOLUTIONS LIMITED	ACCRA	0302 - 785538 / 028 - 9773273	
E-CRIME BUREAU LIMITED	ACCRA	0302 - 960397 / 020 - 7131646	
ENGINEERING SYSTEMS SERVICES LTD	ACCRA	0302-678080	
ERICSSON AB GHANA BRANCH	ACCRA	0302-506231/0244356995	
GRATIS FOUNDATION	TEMA	0303-204243	
EXPRESSO TELECOM LTD.	ACCRA	0302 - 765743 - 4 / 028- 8210010	
PERSOL SYSTEMS LTD.	ACCRA	027 755 5888	
STRATEGIC COMMUNICATION LTD	ACCRA	0302 - 224724 / 7011677	
TECH MAHINDRA LTD	ACCRA	026 - 9008373	
VODAFONE GHANA	ACCRA	0302 - 200214 / 200200	
AIRTEL/TIGO GHANA LTD	ACCRA	030-7000000	
MULTIMEDIA GROUP	ACCRA	0302 – 226151 / 231065 / 224162	
APOTICA COMPANY LTD	ACCRA	055 - 6535825	





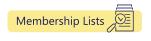
NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
INSURANCE		
ACTIVA INT. INSURANCE	ACCRA	0302-672145
DONEWELL INSURANCE CO. LTD	ACCRA	0302-772778/760483/7011560
ENTERPRISE LIFE ASSURANCE CO. LTD	ACCRA	0302-677074/5/678364-6
ENTERPRISE INSURANCE CO. LTD	ACCRA	0302 - 666856/666847 - 9 /
		634777
KEK INSURANCE BROKERS LTD	ACCRA	0302 - 764023 / 028 - 9525717
GHANA REINSURANCE COMPANY LTD	ACCRA	0302 - 633733 / 233043 / 233044
GHANA LIFE INSURANCE CO LTD.	ACCRA	0302 - 771298 / 021 - 781118
GHANA UNION ASSURANCE CO. LTD	ACCRA	0302-780625/780627/
		780634/780629
GLICO LIFE INSURANCE COMPANY	ACCRA	0302 - 246140 / 246142
INDUSTRIAL & GENERAL INSURANCE (GH) LTD	ACCRA	0302-762121
METROPOLITAN LIFE INSURANCE	ACCRA	0302-633933
PHOENIX LIFE ASSURANCE CO. LTD	ACCRA	0243690442/3
PROVIDENT INSURANCE CO. LTD	ACCRA	0302-229807/233964
OLD MUTUAL GHANA	ACCRA	0302-252132
SSNIT	ACCRA	0302 - 667731 / 668663 -
		7/665791/662710
STAR ASSURANCE COMPANY LTD	ACCRA	030 224 5906
STARLIFE ASSURANCE CO. LTD	ACCRA	0302-258943-6
SIC INSURANCE CO. LTD	ACCRA	0302 - 780600 - 15
SIC LIFE COMPANY LTD	ACCRA	0302-662286/664756
UNIQUE INSURANCE CO. LTD	ACCRA	0302 - 248174 - 7
VANGUARD ASSURANCE CO. LTD	ACCRA	0302 - 666485 - 7 / 782921 - 2 /
		024 433 4407
QUALITY INSURANCE CO. LTD	ACCRA	0302-258130-4 / 0208152985
MANUFACTURING		
ACCRA BREWERY LTD	ACCRA	0302 - 688851 - 6
ADM COCOA GHANA	KUMASI	0302-513238/03220-04990/1
ADONKO BITTERS LIMITED	KUMASI	056 - 1200333
AQUA PURA GH. LTD	ACCRA	020-0111213/0244947441
AGRICULTURAL ENGINEERS LTD	ACCRA	0302 - 2777789 / 87
AKOSOMBO INDUSTRIAL COMPANY LTD	ACCRA	0302 - 220320 / 679458
ASADTEK GROUP	TEMA	028 - 9554811
ALUWORKS LTD	TEMA	0303 - 208701/2 / 211854/6
ATLAS MFG & ENGINEERING GH. LTD	TEMA	0303 – 204164/5
AZAR CHEMICAL INDUSTRIES LTD	ACCRA	0302 - 223113 /223206 / 229570
BARRY CALLEBAUT GH. LTD	TEMA	0303 - 301599 / 024-3300710
BBC INDUSTRIAL CO. (GHANA) LTD	TEMA	0303- 202465 / 204133
BEATEX ENTERPRISE LTD	TEMA	020 - 6977225
BD ASSOCIATES GHANA LTD	TEMA	0302 - 972949 / 027 - 7018338
BIO PLASTICS LTD	ACCRA	0302 - 221550 / 5



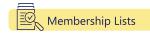


NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
BLOW GROUP OF COMPANIES	ACCRA	0302-239531/2
BRITISH AMERICAN TOBACCO CO. LTD	ACCRA	0302 - 762724-5/TDI 03-223413
BRITAK GROUP OF COMPANIES	KUMASI	0244 - 487469 / 0322 - 95524
CADBURY GHANA LTD	ACCRA	0302 - 664334 - 6
CONTINENTAL BLUEV INVESTMENT	ACCRA	0244-223858
GHANA LIMITED		
COCOA PROCESSING CO. LTD	TEMA	0303-212152
CONSERVERIA AFRICANA GHANA LIMITED	TEMA	054-0108941
CARGIL GHANA LTD	TEMA	0302-286145
CHEMICO LTD	TEMA	
COSMO SEAFOODS COMPANY LTD	TEMA	0303-204050
CROCODILE MATCHETS (GH) LTD	TEMA	0303 - 304701 / 302742
DANGOTE CEMENT GHANA LTD	TEMA	028-9554508
DECORPLAST LIMITED	ACCRA	0302 - 221020 / 227753
DIAMOND CEMENT GHANA LTD	TEMA	0303 - 300621
DOMOD ALUMINIUM LTD	ACCRA	0302 - 667355 / 665116
D. T. ENGINEERING SYSTEMS LTD	ACCRA	0302-234700
DURAPLAST LIMITED	ACCRA	0302 - 225001 / 223989
EVERPURE GHANA LTD	TEMA	0303-310373 / 4
EVERPACK LIMITED	ACCRA	0302- 229804
FAN MILK LIMITED	ACCRA	0302 - 224421/224225
FAY INTERNATIONAL LTD	ACCRA	0302-224843
FERROTAL GHANA LTD	ACCRA	0302 - 224934 / 773794
FERRO FABRIK LTD FINE PACK INDUSTRIES LTD.	TEMA ACCRA	0303 - 204038 / 39 0302 - 248728
FOS ALUMINIUM COMPANY	TEMA	0302 - 240720
FRANPAC (GHANA) LTD	TEMA	0303 - 204073
FLOUR MILLS OF GHANA LTD	TEMA	024-8640004
GHACEM LTD	TEMA	0303 - 204225 / 6
GHANA ALUMINIUM PRODUCTS LTD.	TEMA	0303 - 202725 - 7
GHANA CARTON BOXES MFG CO. LTD	ACCRA	0302 - 229146 / 252115
GHANA CYLINDER MFG LTD	ACCRA	0302 - 811698 / 811720
GHANA RUBBER PRODUCTS LTD	ACCRA	0302 - 221771 / 221787
GHANA SUMATRA LTD	TEMA	0302-938589 / 770384
GHANA SPECIALTY FATS INDUSTRIES LTD	TEMA	0303 - 318489
GIHOC DISTILLERIES CO. LTD	ACCRA	0302 - 221451 / 770384
GLOBALPAK LTD	KUMASI	,
GOLDEN WEB LTD	KUMASI	03220-30923/024-4410049
GRANITES & MARBLES LTD	ACCRA	0302 - 810537 - 9
GUINNESS (GHANA) BREWERIES LTD	ACCRA	03220 - 26301-2 / 0302-428000
HIGHLANDS SPRINGS GHANA LTD.	ACCRA	0302 - 247167
HOMEFOODS PROCESSING AND	ACCRA	0302 - 325570 / 303914
CANNERY LTD		
INSTYLE INDUSTRIES LTD	ACCRA	0302 - 400266 / 400075
		61





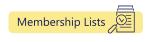
NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
INTERPLAST LIMITED	ACCRA	0302-819000 / 812799
INTERFOODS LTD	ACCRA	0302 - 819100
INTELLIGENT CARDS PRODUCTION SYSTEM	ACCRA	
IRANI BROTHERS & OTHERS LTD	ACCRA	0302 - 777124 / 776673
SC JOHNSON LTD	ACCRA	0302 - 810193 - 4
JUABEN OIL MILLS LTD AS	SHANTI REGIOI	N 0244 - 580330
KASAPREKO COMPANY LTD.	ACCRA	0302 - 810956
K. DOM LTD	ACCRA	0302 - 229763
KANE-EM INDUSTRIES LTD	ACCRA	0302 - 221380 / 229429
KINGS GROUP OF COMPANIES	TAKORADI	03120 - 28439
KGM INDUSTRIES	ACCRA	0302 - 811110
AIR LIQUIDE (GHANA) LTD	TEMA	0303 - 308273 - 5
LATEX FOAM RUBBER PRODUCTS LTD	ACCRA	0302 - 223107/222189/231158
LION ALUMINIUM PRODUCTS LTD	ACCRA	0302 - 810442 - 3
MABAPLAST LIMITED	ACCRA	0302 - 227915 / 240403 - 4
MINIPLAST LTD	ACCRA	0302 - 810919 / 810920
MITSUI GROUP OF COMPANIES	ACCRA	0302 - 223137
INTERFACE LTD	ACCRA	0302 - 228949 / 229500
NESTLE GHANA LTD	ACCRA	030 251 7020
NETHERLANDS AFRICAN MFG CO.	ACCRA	0302 - 225702 / 221619 /
		227502
NEXANS KABELMETAL GHANA LTD	TEMA	0303 - 304102 - 3 / 308578 - 9
NOBEL INDUSTRIES LTD	ACCRA	0244 - 314792 / 223339
OLAM GHANA LTD	ACCRA	0302-222200/228461
PANBROS SALT INDUSTRIES LTD	ACCRA	0302 - 664039 / 662966
PARLAYS GHANA LTD	ACCRA	0302 - 813259 / 0244 - 314137
PERFTECH SERVICES LTD	ASHAIMAN	0303 - 308744
PENS AND PLASTICS (GHANA) LTD	ACCRA	0302 - 213460
PHARMACARE INDUSTRIES LTD	ACCRA	0302 - 223329
PLOT ENTERPRISE (GH) LTD	TAKORADI	03120 - 24881
PIONEER KITCHEN WARE LTD	TEMA	0303 - 202766 / 7
PIONEER FOOD CANNERY LTD	TEMA	0303 - 205051 - 2 / 204973
PINORA LTD	ACCRA	0302 - 680994 / 0544-315517
POLY PRODUCTS (GHANA) LTD	ACCRA	0302 - 229962
POLYTEX INDUSTRIES LTD	ACCRA	0302 - 228891 / 233147
PROMASIDOR (GHANA) LTD	ACCRA	0302 - 247435 / 6
PZ CUSSONS (GHANA) LTD	TEMA	0303 - 302701
QUALIPLAST LTD	ACCRA	0302-223642//227807
RAINBOW MOTOR WORKSHOP & ENG. LTD	ACCRA	0302 - 786358 / 9
ROM ENGINEERING CO. LTD.	ACCRA	020-2070104
ROYAL CROWN PACKAGING LTD	ACCRA	050 - 3032080
SAVERS' CLUB LTD	TEMA	0302 - 228316 / 228366
SBC BEVERAGES GH LTD	ACCRA	0302 - 401696
SENTUO STEEL LTD	TEMA	0303 - 306293





NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
PEACE INDO GHANA LTD	TEMA	026-3011493/5/6
SONGOR SALT PROJECT	ACCRA	, ,
WEAVE GHANA LTD (STRIPES MANUFACTURIN	IG) ACCRA	0302-816661/3
SYDALS LIMITED	ACCRA	0302-223206
SYNREZ INDUSTRIES (GHANA) LTD	ACCRA	0302 - 774226-7
TAKORADI FLOUR MILLS LTD	ACCRA	
TEMA STEEL COMPANY LTD	TEMA	0303 - 304355-6 / 302468
TEX STYLES GHANA LTD	TEMA	0303-304234/5
THE COCA COLA BOTTLING CO. (GH) LTD	ACCRA	0302 - 814844 / 812626
TOP INDUSTRIES LTD	ACCRA	0302 - 228713
TROPICAL CABLE & CONDUCTORS LTD	TEMA	0303 - 302490 / 302498 /
		0243392327
UNITED PERFUMERY COMPANY LTD	ACCRA	0302 - 774954 / 776397
VESTER OIL MILLS LTD	KUMASI	
VOLTA ALUMINIUM CO. (VALCO)	TEMA	0302 - 665328 / 231004/0303-
		200765
VOLTIC (GH) LIMITED	ACCRA	050 - 1323370
WEST AFRICAN MILLS CO. LTD	TAKORADI	03120 - 22511 - 4
WILMAR AFRICA LIMITED	TEMA	0303 - 208062
WIRE WEAVING INDUSTRIES (GH) LTD	ACCRA	0302 - 227822 / 227138 /
		0244313124
WESTERN STEEL & FORGINGS LTD	TEMA	0303 - 951358
MINING		
ADFAT COMPANY LTD	ACCRA	0302 - 937111
ADANSI GOLD SERVICES	ACCRA	0302 - 780818
SECOROC GHANA LIMITED	GAUSU, OBUAS	SI 0302 - 774512
(ATLAS COPCO GHANA LTD)		
AEL MINING SERVICES LTD	ACCRA	0302 - 773849 / 763770
(AFRICAN EXPLOSIVES)		
BCM GHANA LTD	ACCRA	0302 - 777731 / 7010300/1
GOLDFIELDS GHANA LTD	ACCRA	
PRECIOUS MINERAL MARKETING CO.	ACCRA	0302 - 664931 - 4
THE GHANA CHAMBER OF MINES	ACCRA	0302 - 760652 / 761893 /
		765308
MOBI CRANE LTD	TAKORADI	0312 - 000660
PHARMACEUTICAL		
ATLANTIC CHEMIST LTD	TAKORADI	03120 - 23470
ASPEE PHARMACEUTICALS LTD	EJISU, KUMAS	I 024 - 4791052
AYRTON DRUG MANUFACTURING LTD	ACCRA	0302 - 245090 / 226761 / 222235
DANADAMS PHARMACEUTICALS	TEMA	0302-811673/811672
INDUSTRY LTD		
DANNEX LTD	ACCRA	0302 - 232574 - 5



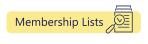


NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
ERNEST CHEMISTS LTD.	ACCRA	0302 - 305187/03420-20141
INTRAVENEOUS INFUSIONS LTD.	ACCRA	
KAMA INDUSTRIES LTD	ACCRA	303 - 775358 / 762412/782705-7
KINAPHARMA LTD	ACCRA	0302 -220930 / 244877 / 220390
		/ 225015
PALB PHARMACEUTICALS LTD.	KANESHIE	303 - 233627 / 222364
LETAP PHARMACEUTICALS COMPANY LTD.	ACCRA	303 - 224613 / 226775
PHYTO-RIKER (GIHOC)PHARMACEUTICALS	ACCRA	303 - 400984
REHA-MEDICAL SUPPLY GHANA LTD	ACCRA	303 - 779451 / 779452
STARWIN PRODUCTS LTD	ACCRA	303 - 221788
SPINTEX CHEMISTS LTD	ACCRA	0302 - 815571/68
ST KEM COMPANY LTD	KUMASI	03220-92016
TRADEWINDS CHEMISTS LTD	KUMASI	322025284/0241312656
WORLDWIDE HEALTHCARE LTD	TEMA	0302-264871 / 818166/77 / 057-
		7739712
PETROLEUM AND POWER		
BAKER HUGHES GHANA LTD	ACCRA	0302-782205
GHANA OIL COMPANY LTD	ACCRA	0302 - 688214 - 6 / 679787 /
		667576
CENPOWER OPERATIONS & SERVICES LTD	ACCRA	050 - 1447586
MODEC GHANA LTD	ACCRA	0302 - 215250
GHANA NATIONAL	TEMA	0303 - 206020
PETROLEUM CORPORATION	A CCD A	0202 74420
GHANA NATIONAL GAS	ACCRA	0302-744200
GHANSTOCK LIMITED	TAKORADI	020 - 7944773
VIVO ENERGY GHANA	ACCRA	0302 664 636 / 667 671/ 0244- 336282
TEMA LUBE OIL COMPANY LTD	TEMA	0303 - 202674 / 202152
TEMA OIL REFINERY	TEMA	0303 - 304095 - 7
TOTAL PETROLEUM GHANA LTD	ACCRA	0302 611530 / 0302 611555-6
WEST AFRICAN GAS PIPELINE CO. LTD	ACCRA	0302 - 740190 / 722720
RIGWORLD INTERNATIONAL SERVICES LTD	ACCRA	0302 - 768143 / 020 4371930
SCHLUMBERGER SEACO INC	TAKORADI	03120-34166
SO ENERGY GHANA LTD	TEMA	0303-301104
PETROSOL	ACCRA	0302 - 248020
POWER DISTRIBUTION SERVICES GHANA	ACCRA	0302 - 2676747
PUMA ENERGY COMPANY LTD	ACCRA	0303 - 318788
TAKORADI GAS LTD	TAKORADI	0312 - 021159
WEATHERFORD SERVICES & RENTALS LTD	TAKORADI	03120-83000
EXPO GULF LIMITED	TAKORADI	0303 - 633777
VOLTA RIVER AUTHORITY	ACCRA	0302 - 660078 / 664941 / 221124



NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
PRIVATE PROTECTIVE SECURITY		
G4S SECURITY SERVICES LTD	ACCRA	024-4313871
YUTEES SERVICES LTD	ACCRA	0302-512066
PRESS & PUBLISHING		
ADMEDIA LTD	ACCRA	0302-250123/4 / 233887
BUCK PRESS LTD	ACCRA	0302 - 408061 / 020 8408061
DYNAMITE COMMUNICATIONS LTD	ACCRA	020 - 813975 / 0244-371717
GHANA PUBLISHING CO. LTD	ACCRA	030 2664338 / 030 2664339
GRAPHIC COMMUNICATIONS GROUP LTD	ACCRA	0302 - 684001 - 10
GHANA BROADCASTING CORPORATION	ACCRA	0302-786567-73/221116
GLOBAL OUTDOOR SYSTEMS GHANA	ACCRA	0302-779942/0244326561
NEW TIMES CORPORATION	ACCRA	0302 - 226094/228282
OFFICE LINES LTD	ACCRA	0302-939027
PROF. QUARM PUBLICATIONS LTD	KUMASI	020-8168717/0242379288
READWIDE LIMITED	ACCRA	0302-910976-9
TV3 NETWORK LTD	ACCRA	0302-763458 / 763474
SEDCO PUBLISHING LTD	ACCRA	0302 - 221332
THORPE ROAD / FINE PRINT LTD	ACCRA	0302 - 229211 / 229835
INNOVATIVE PRINTERS ASSOCIATION	KUMASI	0243 - 223663/ 0244 - 996224/
ASAFO (IPAA)		207143
SHIPPING / PORT		
ADVANCED MARITIME TRANSPORT LTD	ACCRA	020 - 203400
AGS WORLDWIDE MOVERS LTD	ACCRA	024-4310221 / 0244574162
ALEX INDUSTRIAL SERVICES	TEMA	0303 - 204365
AMEXCO MARINE SERVICES LTD	ACCRA	0303 - 23470
APM TERMINALS GHANA LTD	TEMA	0303 - 204663 / 054 - 123130
ARKAS GHANA LTD	TEMA	0303 - 219229
ATLANTIC PORT SERVICES LTD	TEMA	0302 - 666761 / 0303 - 201288
BOLLORE GROUP LTD	TEMA	0303 - 204523 / 206523
CMA-CGM	TEMA	0303-219000
FACULTY LOGISTICS LIMITED	TEMA	0303- 310472
GATEWAY SERVICES LTD	ACCRA	0302 -512764/512767
GETMA GHANA LTD	TEMA	0302-213115/6
GHANA ASSOC. OF STEVEDORING COMPANIES		
GHANA DOCK LABOUR CO. LTD.	TEMA	0303 - 202561 / 050-1572152
GHANA LINK NETWORK SERVICES LTD	LEGON	0302 - 514469 / 514470
GHANA PORTS & HARBOURS AUTHORITY	TEMA	0303 - 202631 - 9/204385-8/
		204385
GHANA SHIPPERS' AUTHORITY	ACCRA	0302 666915-7/ 666463
GOLDEN GATE SERVICES LTD	TEMA	0303 - 201000
GREENLINE LOGISTICS LTD	TEMA	020-8153311





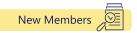
NAMES OF ORGANISATION/ INTEREST GROUP	LOCATION	TELEPHONE
GRIMALDI GHANA LTD	TEMA	0303 - 300894 - 5
HAPAG-LLOYD GHANA LTD	TEMA	0303 - 219453
HULL BLYTH GHANA LTD	TEMA	0303 - 219219 / 300894
INTERMODAL SHIPPING AGENCIES GH. LTD	TEMA	0303 - 210678/9
MAERSK GHANA LTD	TEMA	0303 - 218700 / 206743 /
A AFRICA AND DODT GERVAGES	TEN 4.4	204037
MERIDIAN PORT SERVICES	TEMA	0303-218800
MOL GHANA LTD	TEMA	0303 - 218920
OCEAN NETWORK EXPRESS (GHANA) LTD PIL GHANA LTD	TEMA TEMA	0303-207666
PSC TEMA SHIPYARD LTD	TEMA	0303 - 202641 / 204632
RED SEA MARITIME SERVICE	TEMA	0303 - 202041 / 204032
SCANSHIP (GHANA) LTD	TEMA	0303 - 202651 - 3
STELLAR LOGISTICS LTD	TAKORADI	
SWISSPORT GHANA LIMITED	ACCRA	024 - 3440044
TRANSGLOBAL INT. FREIGHT SERV	TEMA	0303 - 208414/5/936651
TRELLIDOR GHANA LTD	ACCRA	024 431 1446/0561-232323
WATSON SERVICES LTD	ACCRA	0302 - 775817
TIMBER DUPAUL WOOD TREATMENT (GH.) LTD FORESTRY COMMISSION FURNART GHANA LTD GHANA TIMBER MILLERS ORGANISATION	ACCRA ACCRA ACCRA KUMASI	0302 - 772143 / 778965 - 6 0302-401210 / 401216 0302 - 777622 03220 - 22983
UTILITY INTEREST		
ELECTRICITY COMPANY OF GHANA	ACCRA	0302 - 225794 / 221805 /
GHANA POST COMPANY LTD	ACCRA	230191 0302 - 668619 / 668138
GHANA WATER COMPANY	ACCRA	0302 - 663790 / 666781 - 2
GHANA GRID COMPANY LTD	TEMA	0303-318700 / 318790
PUBLIC UTILITIES REGULATORY	ACCRA	0302 - 244181-3
COMMISSION (PURC)	, , , , , , , , , , , , , , , , , , , ,	
AFFILIATED MEMBERS ASSOCIATION OF BUSINESS EXECUTIVES ASSOC. OF SMALL SCALE INDUSTRIES COUNCIL FOR INDIGENOUS BUSINESS. ASSOC GHANA ASSOCIATION OF WOMEN ENTREPRENEURS	ACCRA ACCRA ACCRA	0302-225300





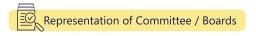
COUNCIL MEMBERS		
INTERESTS GROUP	NO. OF SEATS	REPRESENTATIVE (S)
Agricultural / Fishing	2	Benso Oil Palm Plantation Ltd Greater Accra Poultry Farmers Assoc.
Airways / Inland Transport	2	Ghana Civil Aviation Authority Vehrad Transport & Haulage
Banking / Financial	2	Standard Chartered Bank Ltd CDH Financial Holdings Ltd
Building / Civil Engineering	2	
Commercial	4	Davenport Ltd Learning Organisation Mechanical Lloyd Co. Ltd Toyota Ghana Ltd
Educational Sector		Vice Chancellors, Ghana
Health Sector		Biney Medical Centre
Hotels, Catering & Tourism		Fiesta Royal Hotel & Residences
		Okyeame Guest House
Information Communication Technology		Multimedia Group
Insurance		Quality Insurance Ltd
Manufacturing	7	Aluworks Ltd
		VALCO
		Tex Styles Ghana Ltd
		Tema Steel Ltd
		Nestle Ghana Ltd
		Accra Brewery Ltd
		Olam Ghana Ltd
Mining		The Ghana Chamber of Mines
Petroleum & Power		Volta River Authority
		Tema Oil Refinery
Pharmaceuticals		Aspee Pharmaceuticals Ltd
Press / Publishing		
Private Protective Security		G4S Security Services Ltd
Shipping / Ports	2	Ghana Ports & Harbours Authority
		Ghana Dock Labour Company
Small & Medium Scale Enterprises		Council of Indigenous Business Assoc.
Timber	2	Forestry Commission
Utility		Ghana Water Company Ltd





NEW MEMBERS - 2018

- I. MENA ADOMA FARMS
- 2. B D ASSOCIATES
- 3. ALISA HOTEL
- 4. AMEND ROAD SAFETY
- 5. PUMA ENERGY
- 6. PLANTATION SOCFINAF
- 7. DIAMOND CEMENT
- 8. ROBERT & SONS LTD
- 9. GHANSTOCK GHANA LTD
- 10. A & C DEVELOPMENT CO. LTD
- II. CBCGLOBAL
- 12. SERVAIR GHANA CO. LTD
- 13. LABOUR POWER & CONSULTING
- 14. TOMREIK HOTEL
- 15. AIRPORT WEST HOTEL
- 16. INNOVATIVE PRINTERS ASSOCIATION
- 17. GIDEOMANIA LTD
- 18. ROYAL CROWN PACKAGING LTD
- 19. QG GHANA HOTEL HOLDING LIMITED
- 20. FIDELITY BANK LTD
- 21. BIDI GROUP LTD
- 22. HAPAG LLOYD GHANA LTD
- 23. DANNY PRAISE COMPUTERS
- 24. ROYAL PRINTING MATERIAL SELLERS ASS.



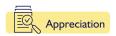


BODY	REPRESENTATIVE (S)	ORGANIZATION
GEA Executive Committee	Mr. Dan Acheampong Mr. Emmanuel Adu -Sarkodee Mrs. Victoria Hajar Dr. Aboasu Amponsah -Koduah Mr. Terence Darko Mr. Kwasi Twum Mr. T.K. Gyau Mr. Emmanuel Addo Mrs. Charity Sackitey Mrs. Philomena Tan Mr. Michael Bozumbil Mr. Alex Frimpong	President Ist Vice President 2nd Vice President Treasurer Immediate Past President CEO-Multimedia Group Hon. Council Member CEO - Admedia Co. Ltd MD - Barry Callebaut MD- Nestle Ghana Ltd MD - Petrosol CEO - GEA
GEA Administration & Finance Committee	Mrs. Victoria Hajar Dr. Aboasu Amponsah-Koduah Mr. T.K. Gyau Ms. Jessica Allotey	2nd Vice President Treasurer Hon. Council Member Ghana Reinsurance Co. Ltd
National Tripartite Committee	Mr. Dan Acheampong Mr. T.K. Gyau Mr. Alex Frimpong	President Hon. Council Member CEO - GEA
University of Ghana Counseling & Placement Centre Advisory	Ms. Della Agbelie	Davenport
SSNIT Board	Mr. Dan Acheampong Mr. Alex Frimpong	President CEO - GEA
Ghana Education Trust Fund	Mr. Emmanuel Addo	CEO - Admedia Co. Ltd
Ghana Aids Commission	Mrs. Victoria Hajar	Biney Medical Centre
National Child Labour Steering Committee	Mr. Charles Asante-Bempong	GEA
National Vocational Training nstitute	Mr. T.K. Gyau Mr. Alex Frimpong	Hon. Council Member GEA
Management Development & Productivity Institute	Mr. Joseph Amuah	GEA
National Labour Commission	Mr. Kwame Ofori-Gyau Mrs Rose Karikari Anang	Tex Styles Ghana Ltd Former GEA Executive Directo





REPRESENTATION ON COMMITTEE / BOARDS		
BODY	REPRESENTATIVE (S)	ORGANIZATION
National Pensions Regulatory Authority	Mr. Kwame Ofori-Gyau	Tex Styles Ghana Ltd
Human Trafficking Management Board	Ms. Eva Richter-Addo	Agric. Devt. Bank
Students Loan Trust Fund	Ms. Yvonne Asare-Yeboa	GEA
National Council for Curriculum & Assessment	Ms. Jessica Allotey	Ghana Reinsurance Co. Ltd
Vocational Training for Females	Ms. Della Agbelie	Davenport
COTVET	Mrs. Victoria Hajar	Biney Medical Centre



APPRECIATION

GEA would like to acknowledge the following organisations for their diverse contributions towards the 58th Annual General Meeting



Akosombo Textiles Limited



Multi Media Group



Tex Styles Ghana Limited



Petrosol



Claron Health International



Robert & Sons Limited



Office Lines Limited



AGM PLANING COMMITTEE MEMBERS



- 01. **MR. T.K. GYAU** HON. COUNCIL MEMBER CHAIRMAN
- 02. MS. DELLA AGBELIE DAVENPORT LTD MEMBER
- 03. MS. LILIAN ANTWIWAA ASANTE 05. MR. ALEX FRIMPONG ACCRA BREWERY LTD MEMBER
- 04. MS. MAVIS MENSA QUALITY INSURANCE LTD MEMBER
- GHANA EMPLOYERS' ASSOCIATION MEMBER



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Notes

Notes

Notes

SOCIAL SECURITY AND NATIONAL INSURANCE TRUST (SSNIT) AT A GLANCE

he Social Security and National Insurance Trust (SSNIT) is a statutory public Trust charged under the National Pensions Act, 2008 Act 766 with the administration of Ghana's Basic National Social Security Scheme. The Trust is currently the largest non-bank financial institution in Ghana. The primary responsibility of the Trust is to replace part of lost income of workers in Ghana due to Old Age, Invalidity, Emigration or on the Death of a member, nominated dependants receive lump sum payment. Emigration benefit is paid to a non-Ghanaian member who is leaving Ghana permanently.



Act 766 makes provision for a contributory Three - Tier Pension Scheme and the establishment of a National Pensions Regulatory Authority (NPRA) to oversee the administration and management of all Pension Schemes in Ghana. SSNIT manages the mandatory Basic National Social Security Scheme referred to as the First Tier of the contributory Three - Tier Scheme. The other tiers of the National Pension Scheme include the Second Tier (which is a mandatory, fully-funded and privately

he Social Security and National Insurance managed Provident Fund and Personal Pension Trust (SSNIT) is a statutory public Trust Scheme) and the Third Tier (which is a voluntary charged under the National Pensions Act, fully funded and privately managed Provident Act 766 with the administration of Ghana's Fund).



The vision of SSNIT is "to be the model for the administration of Social Protection Scheme in Africa and beyond"

The Mission is "to provide income security for workers in Ghana through excellent business practices".



The core functions of SSNIT include registering employers and workers, collecting contributions, managing records of members, investing the funds of the Scheme and processing and paying benefits to eligible members and nominated dependants.



Under the National Pensions Act, 2008 (Act 766), the worker contributes 5.5% of monthly basic salary while the employer contributes 13% of the worker's monthly basic salary. The minimum contribution expected of a member is 18.5% of the daily minimum wage. The self-employed members (voluntary contributors) also contribute their declared income as Social Security contributions. SSNIT receives 13.5% from the 18.5% contributions and transfers 2.5% from the 13.5% to the National Health Insurance scheme. Employers/Voluntary Contributors remit 5% to the Second Tier. SSNIT effectively withholds 11% for the administration of the First Tier. The maximum contribution shall not exceed thirteen and half per centum of a maximum amount that may be determined periodically by the Trust in consultation with the Board of the National Pensions Regulatory Authority (NPRA.) The minimum wage contribution period is 180 months (15 years) in aggregate. The minimum age at which a person qualifies to join the Basic National Pension Scheme is 15 years and the maximum is forty-five (45) years. Persons above forty-five (45) years who have never contributed to the Scheme qualify to join the second and third tiers. Under Act 766 payment of Pension is guaranteed for fifteen (15) years but SSNIT pays pension beyond fifteen (15) years provided the pensioner is still alive.



We deliver on our promise!



EMPLOYER'S OBLIGATION UNDER ACT 766



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